

SECTION A: EXECUTIVE SUMMARY

1.1 INTRODUCTION

This document is known as the Reviewed Integrated Development Plan of the JT Gaetsewe District Municipality. It is a product of the strategic planning process in this Municipality, also known as the Integrated Development Planning process. The Plan was developed over a period of 9 months (Sept'07 to May'08), in close cooperation and alignment with the Local Municipalities in our area, Provincial and National Departments as well as NGO's and private institutions. This Municipality sees it as the principal strategic planning instrument, which is guiding and informing all planning, budgeting, management and decision-making of this Municipality between 2007/08 and 2010/11. It must be reviewed on an annual basis, of which this document forms the 5th and final revision for the 2010/11 planning cycle.

This Plan was developed in terms of the Municipal Systems Act and its regulations. It is a legislative requirement with legal status, superseding all other plans that guide development in this Municipality.

For the remaining 3-years the Municipality has to consider the 5 key performance areas for local government as directed in the 5-Year Strategic Agenda for Local Government. These are KPA1: Basic Service Delivery and Infrastructure Investment; KPA2: Local Economic Development; KPA3: Financial Viability and Financial Management; KPA4: Good Governance and Community Participation and KPA5: Municipal Transformation and Institutional Development. For the current cycle (2010/11) the Municipal Turnaround Strategy has added an additional dimension to the planning, strategy and project formulation processes exposed in the IDP. The Municipality also throughout the process took a conscious decision to focus on its core powers and functions as depicted in Schedule 4 and 5 of the Constitution (See table 1 for a summary of these allocated functions per Municipality).

The District Growth and Development Strategy (DGDS) impacted the core of the planning process. This resulted in the IDP being aligned with the DGDS.

The IDP of the District Management Area (DMA), which can be seen as a "local municipality" in terms of planning purposes, is also reflected in this Document. All the other Local Municipalities' IDP's are reflected in their own documents.

1.2 DEVELOPMENT PRIORITIES AND CHALLENGES

The results of the 2007 Community Survey suggest that the number of people living in the district area is steadily reducing. Gamagara, with its concentration of mines in its local area, is the only local municipality in the area that has shown population gains. This reality has far-reaching implications for the district in terms of –

- ☑ The scope and extent of the district's spatial development framework;
- ☑ The service delivery demands put on the District Municipality, as well as the local municipalities in its area of jurisdiction; and
- ☑ The grading of the Municipalities, and thereof the resources (grants and subsidies) made available to them.

There is a need to ensure equity in the activities of the Municipality that reflects its population demographics, both in terms of service delivery, as well as in terms of employment equity. In this regard, gender, racial and disability population demographics are important. Special interest groups, such as the youth, women and persons with disabilities must focus specifically in the strategic priorities of the Municipality.

1.2.1 ACHIEVEMENTS

- (1) The growth in access to electricity as a primary source of energy in the district has been spectacular. Access to electricity as a source of energy for perhaps its most vital need, namely lighting, has increased to 90% in the district; a growth of 31,8% over the period 2001-2007.
- (2) If the current realities of the Moshaweng Local Municipality as a rural area faced with vast distances; huge service delivery backlogs and an almost total dependency on grants and subsidies are considered, the progress made is better contextualized. Access to water from a point outside the yard increased from 64,3% to 76,4%.

1.2.2 CHALLENGES

Challenges that remain in the district are:

- (1) To fill the 10% gaps that remains in terms of electricity as a source of lighting.
- (2) The clear comparative disadvantaged of the Moshaweng Municipality in relation to the other municipalities in the district.
- (3) The housing need in the district area remains high. The apparent growth in the percentage of informal settlements from 5,1 to 7,6% of the population is especially concerning. However, in formulating strategies to address the housing backlogs in the district, the Municipality is dependent on the guidance and initiatives of both the sector Departments of Housing, as well as of the co-operation of the local municipalities.

The educational levels among the population of the district are relatively low. 27,6% of the population has no formal education, while only 67,4% has some school education. Only 1,83% of the population has some tertiary education. These statistics have obvious implications for the employment potential of the population, and therefore also for the district's local economic development and job creation initiatives.

- (4) A total of 75% of the district's population has no recordable income. This is extremely high and put extreme pressure on the Municipalities operating in the district. The result of such high level of unemployment is that communities cannot pay for basic services and that severe pressure is put on municipal resources due to demands for services to a poverty-stricken population.
- (5) The huge discrepancies between income levels in the district are a matter of concern. In spite of the desperate levels of unemployment and poverty, 1,29% of the district's population earns more than R6,400 per month.
- (6) Unemployment is a serious problem in the district area. If the non-economically active part of the population is excluded from the calculation, the unemployment rate, according to the statistics above, is 44,79%. The situation is especially bad in the area of the Moshaweng LM. The area's job opportunities are provided by three primary economic sectors, which are agriculture, mining and retail. The other job opportunities essentially feed of these three sectors. Following the national trend, it is clear from the above-mentioned statistics that job creation must be a key priority consideration for the Municipality in formulating its strategies.

1.2.3 LONG-TERM PRIORITIES

There are qualitative and quantitative elements that the Municipality must consider with the formulation of strategies related to water.

- ☒ Quantitatively, the current backlog in terms of access to water must be addressed; and
- ☒ Qualitatively, the district needs to work towards ensuring piped water inside dwellings to all of its households.

From a developmental perspective, the following remain persistent challenges that must be focus-areas for the district's management with the formulation of IDP strategies:

- ☒ The complete eradication of all bucket latrines in the area.
- ☒ Increasing access to high quality sanitation facilities in the area, with specific reference to ensuring, at least, toilet facilities with adequate vitalization.
- ☒ Addressing the 11% backlog where members of the community still do not have access to any acceptable standard of sanitation.

1.3 ORGANISATIONAL ISSUES

Key vacancies on the current staff establishment are –

- ☐ The Municipal Manager post;
- ☐ The post of HOD for Community Development Services,
- ☐ The Manager responsible for IDP and PMS

The current macro structure of the Municipality adequately meets the demands and structure of the IDP and SDBIPs.

The Auditor-General expressed an unqualified opinion about the financial affairs of the JT Gaetsewe District Municipality for the period 01 July 2008-30 June 2009 (with emphasis of matters). The bases for the emphasis of matters were the following:

- ☐ The loss of R4,831,794 that the municipality has incurred, as well as the non-cash-backed reserves amounting to R81,368,163 are casting doubt over the ability of the municipality's ability to continue as a going concern.
- ☐ The municipality is the defendant in a claim against the council to the amount of R6 589 143. The municipality is opposing the claim. The ultimate outcome of the matter cannot be determined at this stage and no provision for any liability that may result has been made in the financial statements.

- ☐ Unauthorized expenditure to the amount of R1 217 916 was incurred due to overspending of the main divisions within the budget.
- ☐ Unauthorized expenditure to the amount of R1 062 548 was incurred, due to conditional grants being used for purposes other than intended.
- ☐ Fruitless and wasteful expenditure to the amount of R704 169 was incurred due to unjustifiable expenditure on the municipal name change.
- ☐ The corresponding figures for 30 June 2008 have been restated as a result of a change in accounting policy during 2009 in the financial statements relating to statutory funds, provisions and reserves.
- ☐ The corresponding figures for 30 June 2008 have been restated as a result of an error discovered during 2009 in the financial statements relating to property, plant and equipment and long-term liabilities.

1.4 IDP PROCEDURES, MONITORING AND EVALUATION

The framework for the preparation of the IDP in the district could be explained as follows:

- (1) The primary needs are obtained from the community engagements of the local municipalities through the IDP Representative Forums and IDP/Budget Road shows.
- (2) The local municipalities are providing particulars of their needs and expectations for assistance to the District Municipality. These inputs are then considered and the priority issues are included in the district's IDP.
- (3) The district circulates an IDP Framework, as required in terms of section 27 of the Municipal Systems Act, 2000 on an annual basis, which is followed by an IDP Framework Workshop, at which occasion plans and planning requirements binding in terms of national and provincial legislation on the district municipality and the local municipalities or on any specific municipality are discussed and integrated; the matters to be included in the integrated development plans of the district municipality and the local municipalities that require alignment are identified; the principles to be applied and co-ordination of the approach to be adopted in respect of the matters required for alignment are specified; and consensus about procedural issues to align the district and local's IDPs are reached.
- (4) The Municipality's IDP Steering Committee, composed of the Municipal Managers, the IDP Manager and all HODs handles the operational decision-making regarding the follow of the IDP process and recommendations to the Council about issues that must be included in the IDP.

- (5) District cluster meetings and other IGR forums are utilised to discuss IDP and related district-wide priorities.

The Municipality has adopted an IDP and Budget Process Plan in September 2009 to guide all activities related to the 2010/11 review of the IDP and Budget.

1.5 PUBLIC PARTICIPATION

The participation process in this Municipality depended on the participation of the Local Municipalities. This is recognized in the *Process Plan* of each local municipality, which decided on its own process and where necessary the District Municipality provided assistance through its PIMS-Centre.

In general the participation process in all the Local Municipalities depended a lot on the ward councilors. The councilors had regular meetings in their constituencies reporting on the process and also getting inputs from the community. All the representative forum meetings were open to the general public and people wishing to participate could do so.

The draft Plan was also advertised in the local papers, allowing a commenting period for 21 days. During this period the Municipality embarked on an IDP/Budget road show, allowing continued interaction between the Municipality and the residents of JT Gaetsewe. Minutes of these sessions are available and are audited annually.

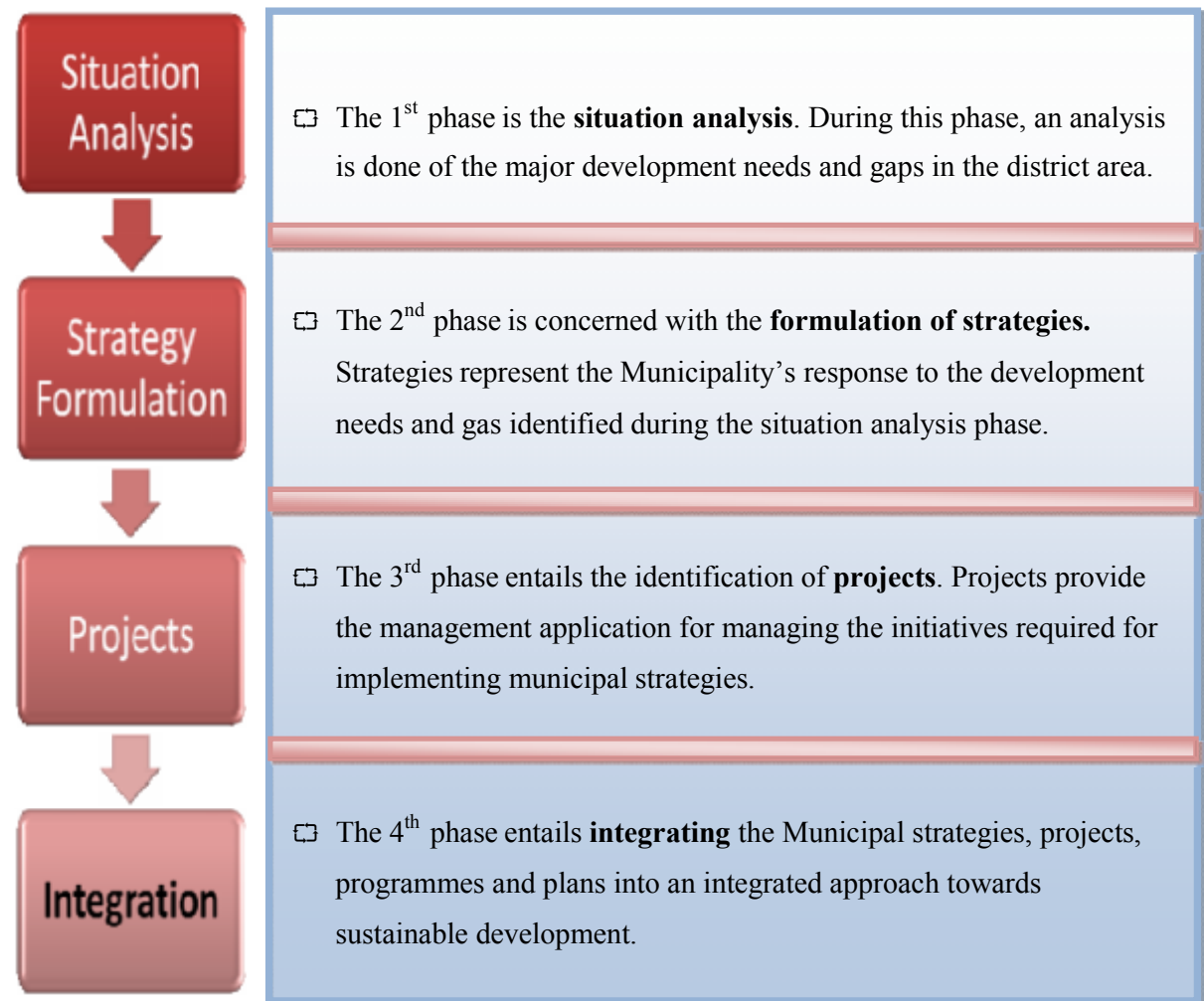
Participation in the **DMA** took place through work sessions with the DMA committee and respective community meetings in Vanzylsrust and Hotazel. Minutes of these sessions are available and are audited annually.

The Municipality recognizes the importance of participation in its planning processes and will continue to improve its efforts allowing the communities to participate in local governance.

1.6 COMPILATION OF THE IDP

The IDP Framework of the John Taolo Gaetsewe District Municipality will consist of four inter-related phases, namely:

Figure 1: IDP Framework



1.7 HOW TO READ THIS DOCUMENT

The complexity and magnitude of the process, makes it very difficult to capture all its events in one single document. Trying to do this will result in a very elaborate document, not being user friendly and not giving credit to the process. To overcome this problem it was decided to reflect a list of available documentation which was used during the planning process or developed as a result of the planning process. All these documents are available at the Municipality.

Table 1: Responsible Managers

IDP	Manager
Water and Sanitation	J Roelofse (basic and infrastructure manager)
Roads and Transport	J Roelofse
Housing	O Moseki (housing manager)
Environmental and Municipal Health	T Dilotsotlhe (community services manager)
Disaster Management	J Rossouw
HIV Aids	T Dilotsotlhe
LED	T Dilotsotlhe
Land Development	G Van der Westhuizen
Financial Management	S French-Sulliman
Spatial Development Framework	G Van der Westhuizen (asst. manager)
HR and Corporate Services	S Sebusho (corporate services manager)
Land Use Management System	G Van der Westhuizen
Office of the Executive Mayor	S Gaobusiwe (Ext. Mayor)
Office of the Speaker	S Mosikatse (Speaker)
The Integrated Environmental Management Plan	T Dilotsotlhe
The Integrated Waste Management Plan	T Dilotsotlhe
The LED Strategy	T Dilotsotlhe
The DGDS	T Dilotsotlhe
The Integrated Transport Plan	J Roelofse
The Integrated Infrastructure Investment Plan	J Roelofse
The Water Services Development Plan	J Roelofse

This document is therefore a summary of the planning process and does not necessary reflect all aspects and events of the planning process. However, the outcome of the process is reflected according to the IDP Guide Pack and the Guidelines for Credible IDP's.

SECTION B: SITUATION ANALYSIS

2.1 THE PLANNING AREA

The JT Gaetsewe area is located in the Northern Cape Province between 26°07' and 27°58' South and 21°46' and 24°06' East, and borders on Botswana. Politically it consists out of three local municipalities, Ga-Segonyana-, Gamagara-, and Moshaweng Municipalities and one district municipality, JT Gaetsewe District Municipality. Before March 2006 the area was a cross-border municipal area which straddles between the Northern Cape Province and the North West Province. However, after re-demarcating the provincial borders the total JT Gaetsewe area is situated in the Northern Cape Province.

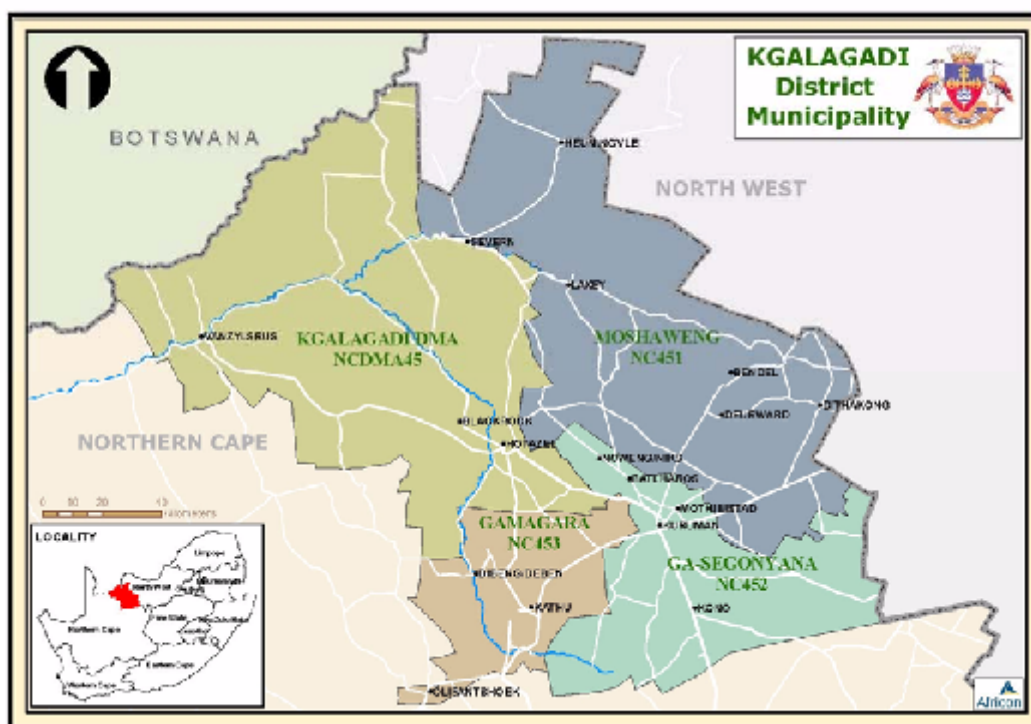
The table below illustrates the main characteristics of each of the local municipal areas:

Table 2: CHARACTERISTICS OF THE THREE LOCAL MUNICIPALITIES AND THE DMA

Locational Characteristics	JT gaetsewe district	Ga-segonyana	Gamagara	Moshaweng	Dma
Location	North-eastern corner of the Northern Cape Province	South-eastern part of the District	South-western part of the District	North-eastern part of the District	North-western part of the District
Hectares land	± 23 300 000ha land	± 4 490 000ha Land	± 2 470 000ha Land	± 6 030 000ha land	± 7 700 People ± 12 430 000ha Land
Number of towns And villages	About 190 towns and villages	33 Residential areas. In the radius of approximately 80km around Kuruman	3 towns	Various Tribal Authority Areas and ± 154 Villages	3 small towns and surrounding Commercial Farms
Number of wards and Councillors	1 DMA and 17 Councillors	9 Wards and 18 Councillors	4 Wards and 7 Councillors	11 Wards and 21 Councillors	1 Ward and 1 Councillor

The north-western part of the area is the District Management Area (DMA) and is managed by the JT Gaetsewe District Municipality. The DMA is like a fourth local municipality for the area but due to the absence of a local municipality it is managed by the JT Gaetsewe District Municipality, therefore the term 'District Management Area'. However, this area will be transferred to the jurisdiction of the Moshaweng Local Municipality as from the date of the 2011 local government elections.

Figure 1: The JT Gaetsewe Area



The north-eastern region is comprised principally of high-density rural and peri-urban areas while the western and southern areas are sparsely populated and consist mainly of commercial farms and mining activities. The area has a population of approximately 187 111 persons, the majority of which reside in the Moshaweng municipal area. The district consists of 186 settlements, the majority being in the Moshaweng municipal area. The main towns and villages within the district borders are Kuruman, Kathu, Deben, Dingleton, Olifansthoek, Van Zylsrus, Bothitong, Churchill, Manyeding, Laxey, Batlharos, Mothibistad, Hotazel and Heuningvlei. The main economic activity is mining, followed by agriculture, tourism and retail.

The SEA of JT Gaetsewe District Municipality classifies the area as semi-arid (east) to arid (west) where means potential evaporation exceeds mean annual precipitation. The annual rainfall is between 200 mm in the west and 500 mm in the east. Vegetation-wise the majority of the area falls within the Griqualand West Centre of Endemism which makes it an area of global conservation significance. A number of species are Red Data Book and protected plant species.

Institutionally the Municipalities of the JT Gaetsewe area are constituted as depicted in the table below.

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Table 3: Municipalities of the JT Gaetsewe Area

	JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)	JT Gaetsewe DMA (NCDM A45)
No. of Councilors	17	8	18	21	-
No. of Officials	95	221	209	34	-

2.2 BASIC POPULATION STATISTICS

Table: Population groups	Table 4: Population groups		
	African / Black	167,693	87.55%
	Coloured	13,872	7.24%
	Indian / Asian	109	0.06%
	White	9,864	5.15%

(Source: Census, 2001 [Statssa])

According to Census 2001, there are a total of 191,538 people living in the **John Taolo Gaetsewe** district area.

The majority of these people is part of the African population group (87,5%). It is also in this group that the greatest development need is.



Implications for the Strategy formulation phase of the IDP process

- (1) The demographics of the John Taolo Gaetsewe District Municipality are in line with that of the Northern Cape. The historically disadvantaged sections section of the population (those persons from the African, Coloured and Indian population groups) represents a total of 94,8% of the total population. It is also in these groups that the main development challenges are.



Municipality	Persons		Households	
	Census 2001	Comm Survey 2007	Census 2001	Comm Survey 2007
Gamagara LM	23,202	28,054	5,306	7,640
Moshaweng LM	91,708	70,012	19,995	15,479
Ga-Segonyana LM	70,392	39,791	17,163	17,106
District	191,539	173,454	44,218	42,151

(Source: Community Survey, 2007)

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

(Source: Community Survey, 2007)



Implications for the Strategy formulation phase of the IDP process

The results of the 2007 Community Survey suggest that the number of people living in the district area is steadily reducing. Gamagara, with its concentration of mines in its local area, is the only local municipality in the area that has shown population gains. This reality has far-reaching implications for the district in terms of –

- ☑ The scope and extent of the district's spatial development framework;
- ☑ The service delivery demands put on the District Municipality, as well as the local municipalities in its area of jurisdiction; and
- ☑ The grading of the Municipalities, and thereof the resources (grants and subsidies) made available to them.

Table 5: Population according to gender

Male	91,010	47.52%
Female	100,528	52.48%

(Source: Census 2001 [Statsa])

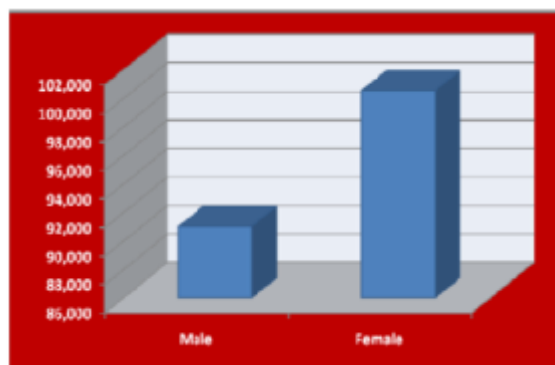


Table 6: Population: Disabilities

Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
No disability	171,604	64,933	22,216	84,455
Sight Hearing	4,449	1,854	234	2,361
Communication	1,664	630	85	949
Physical	391	143	42	206
Intellectual	2,684	984	254	1,446
Emotional	729	309	53	367
Multiple	1,774	743	162	869
	1,993	791	151	1,051

(Source: Municipal Demarcation Board, based on Census 2001)

Setswana and Afrikaans, but specifically Setswana is by far the dominant languages in the district.

Table: Age distribution of the Population	Table 7: Population: Age				
	Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
	Age: 0-4	22,169	7,943	2,277	11,949
	Age: 5 – 9	23,940	8,384	2,280	13,276
	Age: 10-14	25,048	8,556	2,454	14,038
	Age: 15-19	22,066	8,692	2,380	10,994
	Age: 20-24	16,145	6,457	2,228	7,460
	Age: 25-29	12,709	5,294	2,144	5,271
	Age: 30-34	11,132	4,799	1,914	4,419
	Age: 35-39	10,500	4,525	1,693	4,282
	Age: 40-44	9,845	4,051	1,715	4,079
	Age: 45-49	7,851	3,074	1,306	3,471
	Age: 50-54	6,016	2,369	948	2,699
	Age: 55-59	4,839	1,851	635	2,353
	Age: 60-64	3,960	1,456	405	2,099
	Age: 65-69	3,314	1,177	306	1,831
	Age: 70-74	2,404	787	204	1,413
	Age: 75-79	1,572	459	152	961
	Age: 80 and over	1,764	509	151	1,104

(Source: Municipal Demarcation Board, based on Census 2001)



Implications for the Strategy formulation phase of the IDP process

- (1) There is a need to ensure equity in the activities of the Municipality that reflects its population demographics, both in terms of service delivery, as well as in terms of employment equity. In this regard, gender, racial and disability population demographics are important.
- (2) Special interest groups, such as the youth, women and persons with disabilities must focus specifically in the strategic priorities of the Municipality.

2.3 PROFILE OF ACCESS TO BASIC SERVICES

If the results of the Community Survey, 2007 are analyzed, the progress that has been made with ensuring expanded access to basic services to the community of the district became evident.

2.3.1 ENERGY (ELECTRICITY)

According to the 2001 Census, the access to electricity as a source of *lighting* in the district was as follows:

Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
Electricity	26,568	13,329	6,281	6,958
Gas	50	27	5	18
Paraffin	2,064	467	17	1,580
Candles	15,848	3,884	361	11,603
Solar	49	14	1	34
Other	172	74	13	85
Not Applicable	2	1	1	0

(Source: Municipal Demarcation Board, based on Census 2001)

Growth and development indicators:

If the above-mentioned statistics are compared with results of the Community Survey, 2007, the growth and development that has taken place is evident.

LIGHTING	Category	Moshaweng LM		Ga-Segonyana LM		Gamagara LM		JT Gaetsewe	
		Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007
	Electricity	34.1	85.6	74.5	90.8	92.7	97.4	58.2	90.0
	Gas	0.1	0.6	0.1	0.2	0.1	0	0.1	0.3
	Paraffin	7.9	1.5	2.6	1.2	0.3	0.1	4.7	1.1
	Candles	57.3	12.4	22.2	7.9	6.7	2.2	36.4	8.5
	Solar	0.2	0.0	0.1	0.0	0	0.1	0.2	0.0
	Other	0.4	0.0	0.4	0.0	0.2	0.2	0.4	0.1

(Source: Community Survey, 2007)

According to the 2001 Census, the access to electricity as a source of *lighting* cooking in the district was as follows:

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Table 10: Energy Cooking				
Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
Electricity	15,291	8,151	5,491	1,649
Gas	3,083	1,325	103	1,655
Paraffin	7,593	4,620	187	2,786
Wood	17,110	3,436	867	12,807
Coal	97	54	3	40
Animal dung	1,463	159	6	1,298
Solar	53	26	10	17
Other	60	24	11	25
Not Applicable	2	1	1	0

(Source: Census 2001)

Growth and development indicators, if the results of Census 2001 are compared with that of the Community Survey 2007:

Table 11: Percentage distribution of households by type of energy / fuel used for cooking								
COOKING	Category	Moshaweng LM		Ga-Segonyana LM		Gamagara LM		JT Gaetsewe District
		Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001
	Electricity	7.7	31.9	45.0	74.3	78.0	94.6	32.3
	Gas	7.9	6.4	7.5	7.0	1.9	1.1	6.8
	Paraffin	13.5	7.4	26.1	10.2	3.5	0.7	16.7
	Wood	64.0	53.1	19.9	8.5	16.2	3.3	40.4
	Coal	0.2	0.0	0.2	0.0	0.1	0.0	0.2
	Animal dung	6.5	1.2	0.9	0.0	0.1	0.0	3.3
	Solar	0.1	0.0	0.1	0.0	0.2	0.1	0.1
	Other	0.1	0.0	0.1	0.0	0.1	0.1	0.1
								0.0

(Source: Community Survey, 2007)

Growth and development indicators, if the results of Census 2001 are compared with that of the Community Survey 2007:

Table 12: Percentage distribution of households by type of energy / fuel used for heating								
HEATING	Category	Moshaweng LM		Ga-Segonyana LM		Gamagara LM		JT Gaetsewe District
		Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001
	Electricity	6.9	15.8	39.2	45.7	73.5	87.4	29.0
	Gas	1.7	1.2	1.4	0.9	0.3	0.1	1.4
	Paraffin	9.8	2.6	13.2	9.1	1.4	0.7	9.7
	Wood	74.0	78.0	39.1	38.7	23.6	10.5	53.5
	Coal	0.4	0.1	1.1	0.7	0.1	0	0.7
	Animal dung	6.0	2.2	1.5	0.1	0	0	3.3
	Solar	0.1	0	0.1	0	0.1	0.1	0.1
	Other	1.1	0	4.1	4.7	0.9	1.2	2.3
								2.1

(Source: Community Survey, 2007)

Municipality	Table 13: Analysis: Electricity as main energy source		
	Lighting	Cooking	Heating

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Moshaweng LM	51.5	24.2	8.9
Ga-Segonyana LM	16.3	29.3	6.5
Gamagara LM	4.7	16.6	13.9
JT Gaetsewe District	31.8	30.7	15.2

Table 14: Electricity as a source of energy: Current levels of accessibility

Municipality	Lighting	Cooking	Heating
Moshaweng LM	85.6	31.9	15.8
Ga-Segonyana LM	90.8	74.3	45.7
Gamagara LM	97.4	94.6	87.4
JT Gaetsewe District	90.0	63.0	44.2



Implications for the Strategy formulation phase of the IDP process

The growth in access to electricity as a primary source of energy in the district has been spectacular. Access to electricity as a source of energy for perhaps its most vital need, namely lighting, has increased to 90% in the district; a growth of 31,8% over the period 2001-2007. However, challenges that remain are:

- (7) To fill the 10% gaps that remains in terms of electricity as a source of lighting.
- (8) The clear comparative disadvantaged of the Moshaweng Municipality in relation to the other municipalities in the district.

2.3.2 WATER

According to the results of Census 2001, access to water in the John Taolo Gaetsewe district was as follows:

Table 15: Access to water				
Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
No Access to Pipe	7,737	1,643	92	6,002
Pipe water(dwelling)	6,821	2,470	4,110	241
Pipe water(yard)	5,703	2,681	1,978	1,044
Pipe water<200m	11,321	4,395	348	6,578
Pipe water>200m	13,173	6,607	152	6,414

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Regional Local Sch	31,849	14,822	5,954	11,073
Borehole	7,519	2,137	454	4,928
Spring	825	14	3	808
Rain-water tank	246	66	9	171
Dam/pool/stagnant	2,357	349	183	1,825
River/stream	1,302	106	12	1,184
Water vendor	389	120	41	228
Other	260	179	22	59

(Source: Municipal Demarcation Board)

Growth and development indicators, if the results of Census 2001 are compared with that of the Community Survey 2007:

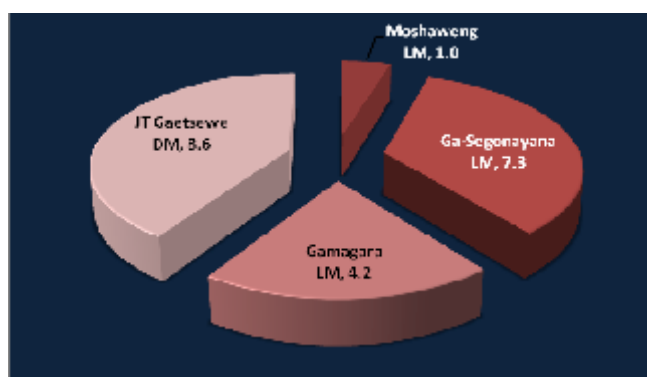
WATER	Table 16: Percentage distribution of households by type of water source								
	Category	Moshaweng LM		Ga-Segonyana		Gamagara LM		JT Gaetsewe	
		Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007
	Piped water inside the dwelling	1.0	2.0	13.7	21.0	55.8	60.0	14.4	23.0
	Piped water inside the yard	4.8	1.9	14.8	24.6	35.8	38.2	13.7	19.1
	Piped water from access point outside the yard	64.3	76.4	62.1	52.9	6.7	0.7	54.4	49.8
	Borehole	11.7	14.8	4.0	0.8	0.1	0.7	6.9	6.0
	Spring	3.4	0.0	0.0	0.2	0.0	0.1	1.5	0.1
	Dam / pool	6.7	3.0	0.5	0.3	0.1	0.0	3.3	1.2
	River / stream	5.0	0.0	0.3	0.0	0.0	0.0	2.4	0.0
	Water vendor	0.8	0.7	0.1	0.0	0.0	0.0	0.4	0.3
	Rainwater tank	0.2	0.0	0.2	0.0	0.0	0.0	0.2	0.0
Other	2.0	1.1	4.3	0.3	1.5	0.2	2.7	0.6	

(Source: Community Survey, 2007)

If the above-mentioned statistics are analyzed, the level of development in access to water in the district could be presented as follows:

Table 17: Piped water inside the dwelling

Municipal area	Percentage
Moshaweng LM	1.0
Ga-Segonyana LM	7.3
Gamagara LM	4.2
JT Gaetsewe DM	8.6



If the current realities of the Moshaweng Local Municipality as a rural area faced with vast distances; huge service delivery backlogs and an almost total dependency on grants and

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subsidies is considered, the progress made is better contextualized. Access to water from a point outside the yard increased from 64,3% to 76,4%.



Implications for the Strategy formulation phase of the IDP process

There are qualitative and quantitative elements that the Municipality must consider with the formulation of strategies related to water.

- ☑ Quantitatively, the current backlog in terms of access to water must be addressed; and
- ☑ Qualitatively, the district needs to work towards ensuring piped water inside dwellings to all of its households.

2.3.3 SANITATION

According to the results of Census 2001, access to acceptable standards of sanitation in the John Taolo Gaetsewe district was as follows:

Table 18: Sanitation				
Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
Flush toilet sewer	8,789	3,821	4,722	246
Flash toil tank	1,688	659	939	90
Chemical toilet	154	116	8	30
Pit latrine W/vent	8,065	4,636	371	3,058
Pit lat WO/vent	16,225	5,133	186	10,906
Bucket latrine	199	136	20	43
None	9,629	3,293	431	5,905
Not Applicable	2	1	1	0

(Source: Municipal Demarcation Board)

Growth and development indicators, if the results of Census 2001 are compared with that of the Community Survey 2007:

SANITATION	N	Table 19: Percentage distribution of households by type of toilet facilities								
		Category	Moshaweng LM		Ga-Segonyana LM		Gamagara LM		JT Gaetsewe	
			Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007
		Flush toilet (connected to sewerage system)	1.0	1.5	21.0	27.9	66.1	73.3	18.0	28.9
			Flush toilet (with septic tank)	0.4	0.9	3.7	6.2	15.2	10.7	4.0

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Dry toilet facility	0.0	22.7	0.0	16.1	0	6.5	0.0	16.4
Chemical toilet	0.1	35.8	0.7	4.9	0.2	2.3	0.3	15.5
Pat latrine with ventilation (VIP)	15.1	21.5	26.5	35.1	6.9	3.3	19.0	22.1
Pat latrine without ventilation	53.7	0.0	28.4	0.4	3.5	0	36.0	0.2
Bucket latrine	0.2	0.4	0.8	0.1	0.4	1.4	0.5	0.4
None	29.4	17.2	19	11.3	7.9	2.4	22.2	11.7



Implications for the Strategy formulation phase of the IDP process

From a developmental perspective, the following remain persistent challenges that must be focus-areas for the district's management with the formulation of IDP strategies:

- ☑ The complete eradication of all bucket latrines in the area.
- ☑ Increasing access to high quality sanitation facilities in the area, with specific reference to ensuring, at least, toilet facilities with adequate vitalization.
- ☑ Addressing the 11% backlog where members of the community still do not have access to any acceptable standard of sanitation.

2.3.4 HOUSING

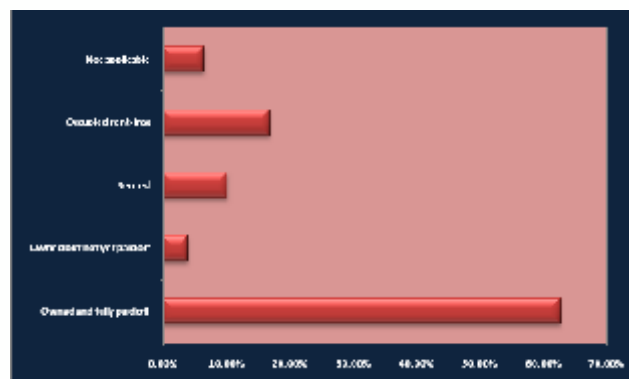
According to the results of Census 2001, access to acceptable standards of housing in the John Taolo Gaetsewe district was as follows:

Table 20: Dwelling type

House or brick structure on a separate stand or yard	29,780	63.01%
Traditional dwelling/hut/structure made of traditional materials	10,093	21.36%
Flat in block of flats	257	0.54%
Town/cluster/semi-detached house (simplex; duplex; triplex)	105	0.22%
House/flat/room in back yard	687	1.45%
Informal dwelling/shack in back yard	750	1.59%
Informal dwelling/shack NOT in back yard	2,241	4.74%

Table 21: Tenure status

Owned and fully paid off	29,627	62.69%
Owned but not yet paid off	1,874	3.97%
Rented	4,795	10.15%
Occupied rent-free	7,921	16.76%
Not applicable	3,042	6.44%



(Source: Census 2001)

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Room/flatlet not in back yard but on shared property	183	0.39%
Caravan or tent	110	0.23%
Private ship/boat	12	0.03%
Not applicable (collective living quarters)	3,042	6.44%

Growth and development indicators, if the results of Census 2001 are compared with that of the Community Survey 2007:

HOUSING	Table 22: Percentage distribution of households by type of main dwelling								
	Category	Moshaweng LM		Ga-Segonyana LM		Gamagara LM		JT Gaetsewe	
		Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007
	House or brick structure on a separate stand or yard	62.4	65.3	69.2	76.4	76.2	57.9	67.3	68.0
	Traditional dwelling/hut/structure made of traditional materials	33.4	31.8	18.6	7.8	0.6	1.2	22.8	15.2
	Flat or block of flats	0.2	0.0	0.5	0.2	2.0	2.5	0.6	0.5
	Town/cluster/semi-detached house	0.2	0.0	0.2	0.0	0.3	0.2	0.2	0.1
	House/flat/room in back yard	0.2	0.0	2.0	3.0	5.4	3.5	1.6	2.0
	Informal dwelling/shack in backyard	1.1	0.0	2.3	1.8	2.1	0.8	1.7	0.9
	Informal dwelling/shack in not backyard (informal or squatter)	2.2	2.2	6.3	10.4	12.4	12.6	5.1	7.6
	Room/flat not in back yard but on a shared property	0.2	0.3	0.6	0.0	0.4	1.4	0.4	0.3
	Caravan or tent	0.1	0.0	0.3	0.0	0.5	0.1	0.3	0.1
	Other	0.0	0.3	0.0	0.3	0.1	19.7	0.0	5.1

(Source: Community Survey 2007)

TENURE STATUS	Table 23: Percentage distribution of households by tenure status								
	Category	Moshaweng LM		Ga-Segonyana LM		Gamagara LM		JT Gaetsewe	
		Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007
	Owned and fully paid off	88.2	94.9	56.9	78.7	36.4	37	67.0	73.9
	Owned but not yet paid off	1.9	0.3	4.7	4.0	12.6	6.3	4.2	2.9
	Rented	3.8	2.4	9.4	10.3	35.1	46.2	10.8	16.5
	Occupied rent-free	6.0	2.5	29.0	7.0	15.9	6.7	17.9	6.0
	Other	0.0	0.0	0.0	0.0	0	3.8	0.0	0.7

(Source: Community Survey 2007)



Implications for the Strategy formulation phase of the IDP process

The housing need in the district area remains high. The apparent growth in the percentage of informal settlements from 5,1 to 7,6% of the population is especially concerning. However, in formulating strategies to address the housing backlogs in the district, the Municipality is dependent on the guidance and initiatives of both the sector Departments of Housing, as well as of the co-operation of the local municipalities.

2.3.5 REFUSE REMOVAL

According to the results of Census 2001, access to acceptable standards of refuse removal in the John Taolo Gaetsewe district was as follows:

Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
Removed once week	9,633	3,654	5,943	36
Removed less often	110	24	63	23
Communal dump	763	200	34	529
Own refuse dump	29,990	12,416	520	17,054
No Disposal	4,256	1,501	119	2,636
Not Applicable	2	1	1	0

(Source: Municipal Demarcation Board)

Growth and development indicators, if the results of Census 2001 are compared with that of the Community Survey 2007:

Category	Moshaweng LM		Ga-Segonyana LM		Gamagara LM		JT Gaetsewe	
	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007	Census 2001	Census 2007
Removed by the local authority / private company at least once a week	0.2	0.5	20.3	24.9	86.9	94.9	19.7	30.5
Removed by the local authority / private company less often	0.1	0.0	0.1	0.6	0.9	0.2	0.2	0.5
Communal refuse dump	2.6	1.9	1.2	1.4	0.6	0.1	1.7	1.3
Own refuse dump	84.1	89.7	70.0	72.9	9.4	4.6	68.9	64.6
No rubbish disposal	13.0	7.9	8.4	0.3	2.2	0.2	9.5	3.1
Other	0.0	0.0	0.0	0.0	0	0	0.0	0.0



Implications for the Strategy formulation phase of the IDP process

Refuse removal is an important strategic issue in the district, especially if the environmental and waste management implications thereof are considered.

2.4 SOCIO-ECONOMIC PROFILE

This socio-economic profile of the John Taolo Gaetsewe District Municipality will reflect the following issues:

- (1) **An educational profile.** Although education is not a municipal core functions, the level of literacy and education of the district's population has obvious implications for the context within which the Municipality must render services.
- (2) A profile of the level of **economic development**. Such a profile would obviously relate to the *local economic development* strategies of the Municipality.
- (3) A district's **employment profile**.

2.4.1 EDUCATIONAL PROFILE

According to the results of Census 2001, the educational profile of the John Taolo Gaetsewe district was as follows:

Table 26: Education Grouped

Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
No schooling	23,137	7,210	2,905	13,022
Some primary	23,421	8,312	2,150	12,959
Complete primary	5,743	2,287	958	2,498
Some secondary	22,042	10,153	3,353	8,536
Std 10/Grade 12	12,951	6,633	3,136	3,182
Higher	4,771	2,218	1,304	1,249

Table 27: Education Institution

Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
None	24,321	8,287	3,156	12,878
Pre – school	2,653	1,171	258	1,224

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School	59,350	22,302	5,510	31,538
College	438	155	209	74
Technikon	205	110	77	18
University	207	90	54	63
Adult education	656	226	95	335
Other	104	59	24	21

CONCLUSIONS:

The educational levels among the population of the district are relatively low. 27,6% of the population has no formal education, while only 67,4% has some school education. Only 1,83% of the population has some tertiary education. These statistics have obvious implications for the employment potential of the population, and therefore also for the district's local economic development and job creation initiatives.

2.4.2 ECONOMIC DEVELOPMENT

According to the results of Census 2001, the economic development profile of the John Taolo Gaetsewe district was as follows:

Table 28: Household Income				
Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
No income	14,375	5,700	894	7,781
R1 - R4 800	4,828	1,839	667	2,322
R4 801 - R 9 600	9,210	3,268	983	4,959
R9 601 - R 19 200	6,163	2,428	930	2,805
R19 201 - R 38 400	4,422	1,978	998	1,446
R38 401 - R 76 800	2,937	1,350	906	681
R76 801 - R153 600	1,729	808	713	208
R153601-R307200	775	300	441	34
R307201-R614400	124	46	73	5
R614401-R1228800	45	16	23	6
R1228801-R2457600	66	21	22	23
R2 457 601 , more	13	5	6	2
Not Applicable	58	35	20	3

(Source: Municipal Demarcation Board)

Table 29: Personal Income per month				
Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
No income	140,082	51,854	14,423	73,805
R1 - R400	12,711	4,869	1,597	6,245
R401 - R800	16,852	6,167	2,133	8,552
R801 - R1 600	4,395	2,258	948	1,189
R1 601 - R3 200	5,035	2,567	1,404	1,064

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R3 201 - R6 400	3,821	1,783	1,403	635
R6 401 - R12 800	1,697	684	849	164
R12 801 - R25 600	465	128	326	11
R25 601 - R51 200	92	29	55	8
R51 201 - R102 400	58	22	31	5
R102401-R204800	68	20	26	22
R204 801 or more	7	3	2	2

CONCLUSIONS:

- ☑ A total of 75% of the district's population has no recordable income. This is extremely high and put extreme pressure on the Municipalities operating in the district. The result of such high level of unemployment is that communities cannot pay for basic services and that severe pressure is put on municipal resources due to demands for services to a poverty-stricken population.
- ☑ The huge discrepancies between income levels in the district are a matter of concern. In spite of the desperate levels of unemployment and poverty, 1,29% of the district's population earns more than R6,400 per month.

2.4.3 JOB CREATION

According to the results of Census 2001, the economic development profile of the John Taolo Gaetsewe district was as follows:

Table 30: Employment Status

Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
Employed	21,584	10,196	6,937	4,451
Unemployed	17,511	8,516	2,575	6,420
Not Econom Active	66,645	24,098	5,930	36,617

(Source: Municipal Demarcation Board)

Table 31: Work Status

Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
Paid employee	19,955	6,704	6,704	3,912
Paid family worker	269	44	44	125
Self-employed	1,259	188	188	420
Employer	260	41	41	29
Unpaid worker	77	3	3	48
Not applicable	163,472	16,219	16,219	87,171

(Source: Municipal Demarcation Board)

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Table 32: Employment: Industry				
Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
Agric relate work	1,747	601	426	720
Mining, Quarrying	3,217	747	1,999	471
Manufacturing	1,418	603	671	144
Elec,gas,water	247	113	18	116
Construction	1,044	451	310	283
Wholesale,Retail	2,937	1,759	746	432
Transport, Comm	571	282	167	122
Business Services	947	545	302	100
Community Services	6,998	3,943	1,362	1,693
Undetermined	163,472	60,082	16,219	87,171

(Source: Municipal Demarcation Board)

Table 33: Occupations				
Category	District	Ga-Segonyana LM	Gamagara LM	Moshaweng LM
Senior Officials	882	431	279	172
Professionals	1,254	572	477	205
Tech/Assoc Prof	3,014	1,480	501	1,033
Clerks	2,501	1,336	751	414
Service workers	1,937	1,240	446	251
Skilled agric work	873	239	154	480
Other	3,260	1,189	1,609	462
Elementary occup	5,635	2,602	1,974	1,059
Occupations NEC	760	482	209	69
Plant Operators	1,698	733	578	387

(Source: Municipal Demarcation Board)

CONCLUSIONS:

- ☑ Unemployment is a serious problem in the district area. If the non-economically active part of the population is excluded from the calculation, the unemployment rate, according to the statistics above, is 44,79%. The situation is especially bad in the area of the Moshaweng LM.
- ☑ The area's job opportunities are provided by three primary economic sectors, which are agriculture, mining and retail. The other job opportunities essentially feed of these three sectors.
- ☑ Following the national trend, it is clear from the above-mentioned statistics that job creation must be a key priority consideration for the Municipality in formulating its strategies.

SECTION C:

OVERVIEW OF THE SPATIAL DEVELOPMENT FRAMEWORK

3.1 SPATIAL DEVELOPMENT SYSTEMS AND OBJECTIVES

In terms of the Spatial Development Framework (SDF) of the JT Gaetsewe DM, land use patterns and future development areas were identified for each particular spatial area in the Municipality's SDF. The SDF plan includes spatial reconstruction of the district municipal area including:

- ☐ The correction of past spatial imbalances and integration of formerly disadvantaged areas,
- ☐ Direction of growth,
- ☐ Major movement routes,
- ☐ The conservation of national and built land,
- ☐ The identification of areas where particular land use should be encouraged or discouraged,
- ☐ The identification of areas in which the intensity of land development should be increased or reduced.
- ☐ More than one workshop was held during this phase as it is crucial to discuss all aspects of the SDF with the Committee and Council.

Monitoring of the SDF is an ongoing process that is annually reviewed as development takes place. Areas identified as key nodes are especially being monitored. Monitoring takes place against the objectives and key spatial indicators set out in the SDF and IDP, but also against environmental, economic and social impacts caused by spatial development.

The Spatial Development Framework (SDF) of the Municipality defines its spatial planning principles and strategies within the context of its physical characteristics, demographic profile, socio-economic realities and land-used. It also aligns local spatial planning strategies with the requirements of the contemporary legislative framework for spatial planning and development and a spatial overview of the levels of development in the district area.

Within the context indicated above, the district has identified the following key spatial issues to be addressed in its area of jurisdiction:

Table 34: Key Spatial Issues

Spatial key issue	Brief description
Access to land	The issue of access to land relates to the local municipality as well as individuals and groups. As far as individuals and groups are

Spatial key issue	Brief description
Land development	<p>concerned, the burning issues are access to residential land in urban areas and to agricultural land for emerging farmers.</p> <p>Land Development relates to the availability, preparation and funding of certain key land uses such as erven for housing developments, land for needed social amenities and economic activities. The key issues requiring attention in this regard include: the generation of proper information of projected land development needs, funding, co-operation and local capacity to evaluate development applications.</p>
Spatial integration	<p>Spatial integration has to focus on both macro and micro levels. On a macro level there needs to be more strategic and focused development initiatives at key nodal points to develop the municipality within its region and current resource constraints. On a micro level, most town areas are still geographically segregated and direct intervention within former buffer strip areas will be required to integrate communities.</p>
Sustainable land management	<p>The long term sustainability of all land development practices will be the key factor in the environmental and economic future of this predominantly mining and agricultural region. Specific attention will have to be given to the building of capacity amongst especially emerging land users (both miners and farmers) and the provision of a management framework to all land users within the municipality.</p>
Proper distribution network	<p>The vast distances between the various towns in the province make all communities dependent on the regional distribution roads for social as well as economic functioning. A number of these roads are however in a state of disrepair and especially routes falling within corridor areas will have to be upgraded and maintained as a matter of urgency.</p>
Land reform and restitution	<p>The land restitution cases within the municipality still need to be finalized and will require infrastructural intervention to provide proper infrastructure not presently available due to past neglect. The further land redistribution effort within the region will also have to be coordinated proactively in order to ensure legal and systematic</p>

Spatial key issue	Brief description
Land Conservation	address of the land shortage within the area. Various areas adjacent to the rivers are well suited for tourism and agricultural development alike. These areas are however sensitive to over utilization and pollution and will have to be protected and conserved to ensure long term benefits thereof.

(Source: SDF, JT Gaetsewe DM)

The spatial framework of the district is informed by the following localised spatial development principles:

1. To ensure the availability of land for the various land uses especially for future residential extensions.
2. To enhance the economic base of the region through the optimal utilization of agricultural land.
3. All future development should be accessible to the larger community, to promote the accessibility of employment opportunities from residential areas.
4. Future development should promote the development of compact human settlements, and low intensity urban sprawl should be combated.
5. Plans of neighbouring municipalities and regions should relate positively to each other.
6. Promote mixed use development.
7. Land use and development decisions must promote harmonious relationships between the built and natural environment.
8. Land development and planning should protect natural, environmental and cultural resources.
9. Land used for agricultural purposes may only be reallocated to another use where real need exists, and prime agricultural land should as far as possible remain available for production.
10. Land use regulators and planning authorities must ensure that
previous disadvantaged communities and areas receive benefit and opportunities flowing from land development.
11. Appropriateness of land use must be determined on the basis of its impact on society as a whole rather than only the applicant or immediate neighbours.
12. Special focus will be placed on rural development, especially where service delivery is not up to standard.

13. Incentives should be reinstalled to promote the development of valuable riparian properties in the urban and rural areas.

3.1.1 GUIDELINES FOR SPATIAL RECONSTRUCTION

Following an analysis of the spatial characteristics and profile of the JT Gaetsewe district, the SDF identifies the following development zones:

Table 35: Development zones

Zone 1: Densification	Zone 2: Mixed rural areas	Zone 3: Mixed urban areas	Environmental Zones	Rural Development
<p>The principle of sustainability cannot be applied through specific actions at a settlement scale. Rather, it is achieved through a combination of defining actions e.g. densification, integration and addressing equitability. Densification can be achieved through:</p> <ul style="list-style-type: none"> Locating and designing development and services appropriately to optimise natural life support systems; 	<p>Some of the villages comprise of mixed agricultural and rural residential areas. The land with high agricultural potential should be preserved and utilised as such. The conservation/recreation and tourism areas should be developed in accordance with guidelines to be provided.</p>	<p>The mixed urban areas, comprising of movement corridors and development nodes, aim to maximise the potential of the area and to capitalise on the national and provincial development initiatives in the area. Movement corridors provide improved accessibility, mobility, visibility, high traffic volumes and concentration of the consumer base which provide certain thresholds for economic activity and growth in the area.</p>	<p>The following environmental zones were identified:</p> <ul style="list-style-type: none"> Low-sensitivity areas – Development areas/high-intensity/density development areas, with the possibility of exemption being granted; Medium-sensitivity areas – Environmental areas/guided development areas, with the possibility of a Scoping Report being required; and 	<p>Gamagara The largest area of Gamagara is covered by rural land uses and utilised only for extensive grazing, game farming and mining. As mentioned earlier, Sishen mine, to the west of Kathu and south of Dingleton, is a major contributing factor to the regional economy.</p> <p>All other privately owned land in</p>
<ul style="list-style-type: none"> Encouraging the efficient and cost-effective provision of services, though nodes and centres; Focussing public and private investment that supports the creation of quality urban environmental in previously deprived areas; and Demarcating urban edges and managing the open space systems to protect important natural areas and 		<p>Movement corridors and development nodes should incorporate high-intensity mixed land uses and high-density residential development to support an efficient public transport system. The latter areas should preferably accommodate higher order uses that will improve economic diversity, create job opportunities and increase the revenue base of the Moshaweng Local Municipality.</p>	<ul style="list-style-type: none"> High-sensitivity areas – Conservation areas/low-intensity/density or no development areas, with the possibility of an Environmental Impact Assessment Report being required. <p>The criteria and principles applied in the delineation of the latter areas should serve as a guideline only, and it should be noted that it does not represent an acquittal from legislative</p>	<p>Gamagara is used for cattle and goat farming or game farming. The area is well known for good commercial hunting in the winter and game farming is becoming ever more popular.</p> <p>Ga-Segonyana The largest area of Ga-Segonyana is covered by rural land uses and utilised only for extensive grazing, game farming and mining. Agricultural activities are the major contributing factor to the regional economy.</p> <p>All other privately owned</p>

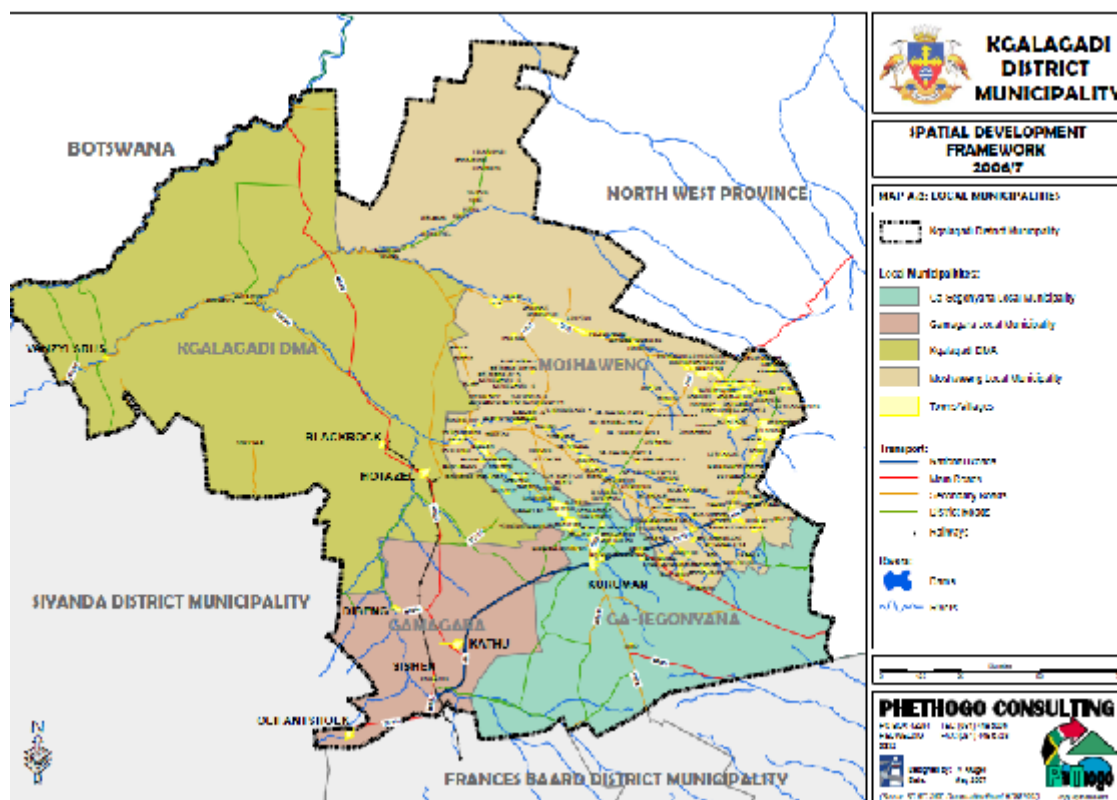
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systems.			requirements.	<p>land in Ga-Segonyana is used for cattle and goat farming or game farming. The area is well known for good commercial hunting in the winter and game farming is becoming ever more popular.</p> <p>JT Gaetsewe District Management Area The largest area of the JT Gaetsewe DMA is covered by rural land uses and utilised only for extensive grazing, game farming and mining. All privately owned land in the JT Gaetsewe DMA is used for cattle, sheep or game farming. The area is well known for good commercial hunting in the winter and game farming is becoming ever more popular. The average size of these farms varies from about 6000ha in the dry western half to about 2000ha along the banks of the rivers and to the east.</p> <p>Moshaweng The largest area of Moshaweng is covered by rural land uses and utilised only for extensive grazing, game farming and mining. Agricultural activities are the major contributing factor to the regional economy.</p>
<p>The demarcation of a definite edge to a settlement (containing urban sprawl) protects valuable natural and agricultural resources while promoting a more compact urban form. A more compact urban form, particularly within nodes, promotes better use of resources and supports economic development and public transport usage. (refer to Figure below)</p>				

(Source: JT Gaetsewe. SDF)

3.1.2 DESIRED SPATIAL FORM OF THE DISTRICT

Figure 36: Local Municipalities and DMA

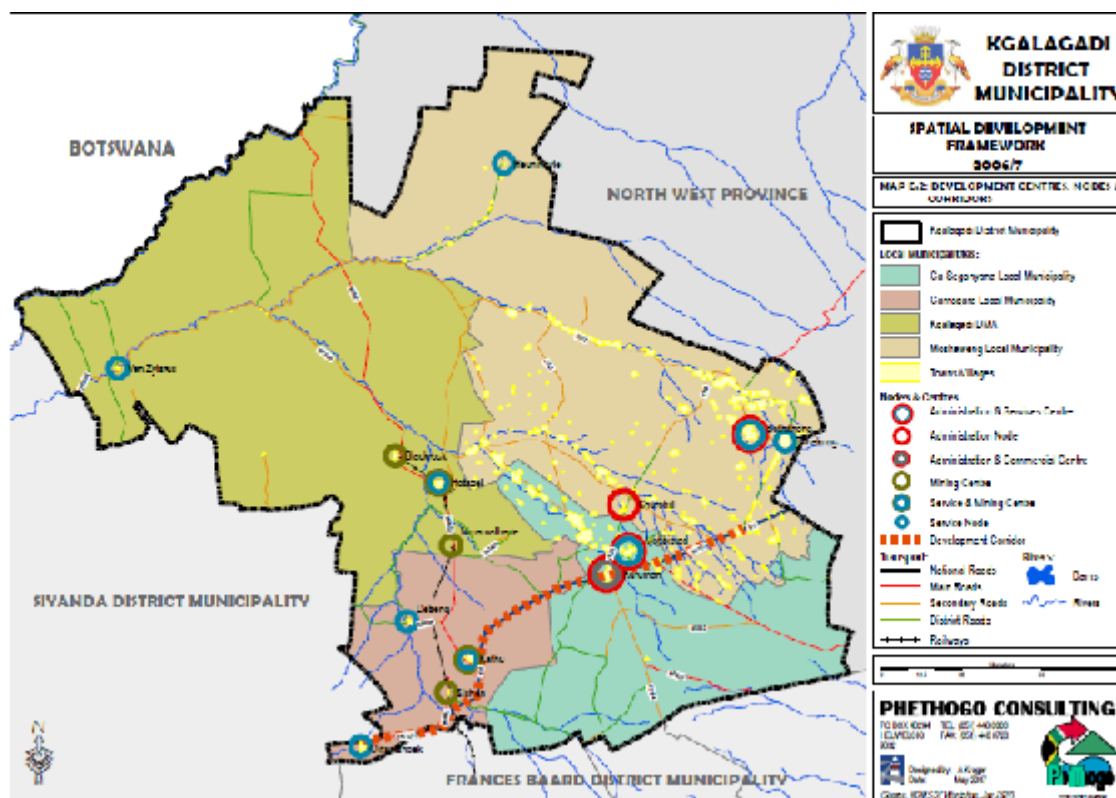


The JT Gaetsewe District comprises of 186 towns and settlements of which the majority (80%) are villages in the Moshaweng Municipality. JT Gaetsewe is the second smallest district in the Northern Cape, occupying only 6% of the Province (27 293 km²). The largest area within JT Gaetsewe is the District Management Area (DMA) with over 10 000 km². Moshaweng covers the next largest area of 9 477 km² (KDM, IDP 2006). Prior to 2006 the Moshaweng Municipality was a cross-boundary municipality within both the Northern Cape and North Western Province.

The boundaries of the JT Gaetsewe District Municipality have been demarcated in 2006 to include the once North Western part of Moshaweng and to include Olifantshoek and its surrounding areas into the Gamagara Municipality.

The JT Gaetsewe Municipal Area is characterised by a mixture of land uses of which agriculture and mining is dominant. The residential areas vary from the relatively large town of Kuruman to small scattered rural communities.

Figure 37: Development Concentration Areas (Nodes and Centres)

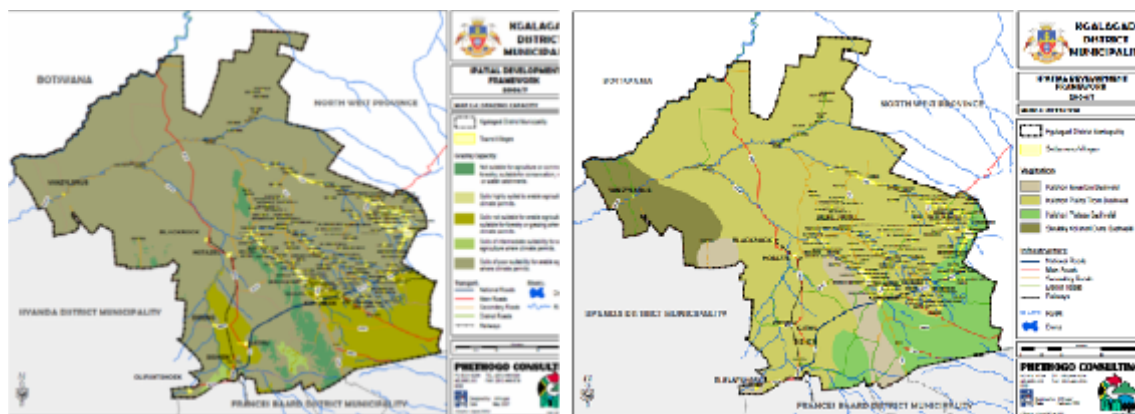


Specialisation nodes are areas where specific products or services are available and these nodes will tend to specialize on capitalising on these region-specific products. A range of specialisation nodes have been identified in terms of the products the region offer.

The first form of specialisation is in the agricultural sector where a node can specialise in the accommodation of emerging farmers or the production of specialised produce or in agro-processing, the second sector in which specialisation will be promoted is the mining industry where an area can either specialise in the exploration and/or processing of mining products. The third sector of specialization is the tourism industry where a node can act as a tourist attraction or as a tourist information centre.

The region offers a variety of region specific products. It was therefore proposed that these products should be promoted and therefore nodes of specialisation were identified in support of this notion. Caution should however be taken not to exclude other initiatives in these nodes, but to rather encourage development in support of the regional opportunity that exists in these nodes.

Figure 38: *Agricultural Development Areas (Grazing Capacity and Vegetation)*



Commercial Agriculture Zones

These zones are the larger agricultural land units that accommodate a diversity of agricultural production for the commercial market. These areas usually surround the urban nodes.

The potential of the land depends on the soil quality and the availability of water. It is recognised that all currently cultivated and grazing land be protected from urban development and that future extension should be guided by in-depth analysis that takes into account soil potential, carrying capacity, type of agriculture, availability of water, etc.

Smaller subdivision of agricultural land and change of land use will thus be considered on an individual basis and after proper analysis of the present situation and future impact of the proposed development have been done in consultation with the relevant authorities.

Subdivision of farmland will only be approved if proven sustainable. Agro-processing plants may develop on farms, but only if proven sustainable.

Alternative land use practices in particularly different types of products and farming methods should get attention in future.

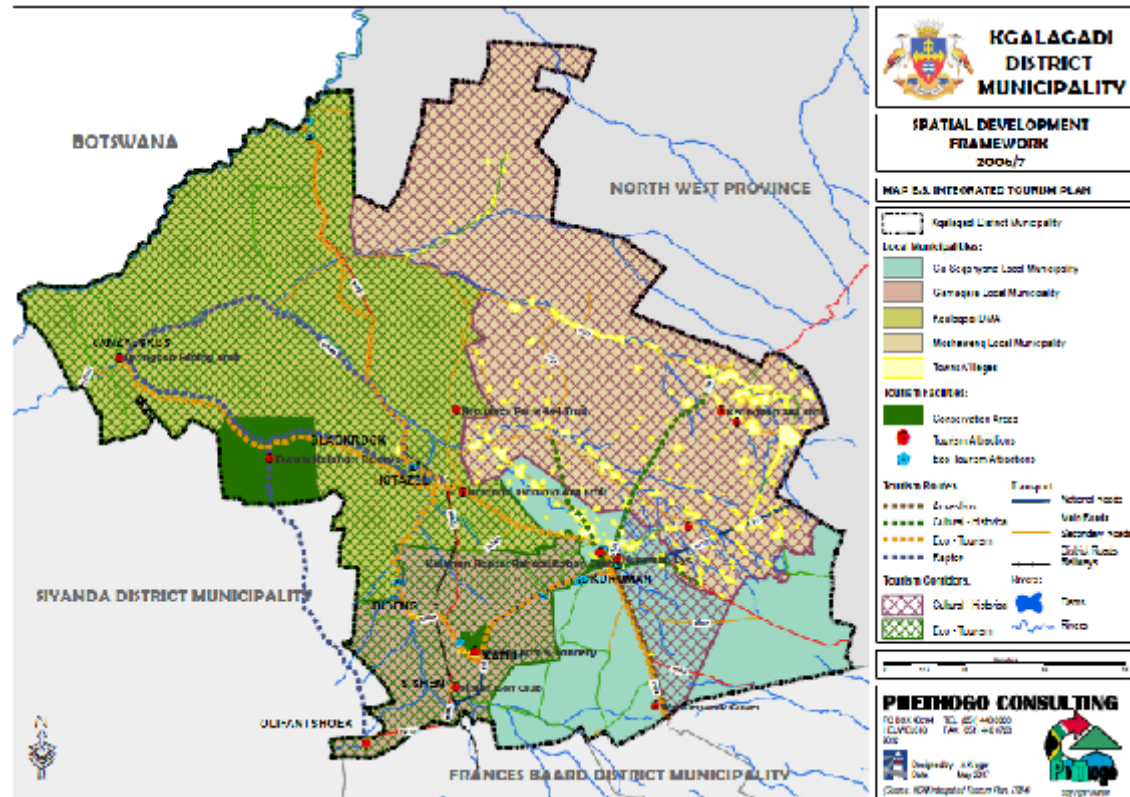
A commercial agricultural zone constituting a large portion of the JT Gaetsewe District accommodates a variety of mixed farming. Areas of specialisation where viable are promoted.

Future agricultural growth can primarily be created by value-added supplementary agricultural practices. In this regard, small scale processing industries, abattoirs, etc. are considered to add value to the agricultural products before marketing.

More intensive farming activities like feeding paddocks, chicken farming, maize mills and tunnels for vegetable cultivation have the potential to provide additional employment opportunities.

Small-scale farming is relatively latent and potential exists to provide agricultural smallholdings in irrigation areas and urban areas.

11



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THE UNIVERSITY OF CHICAGO

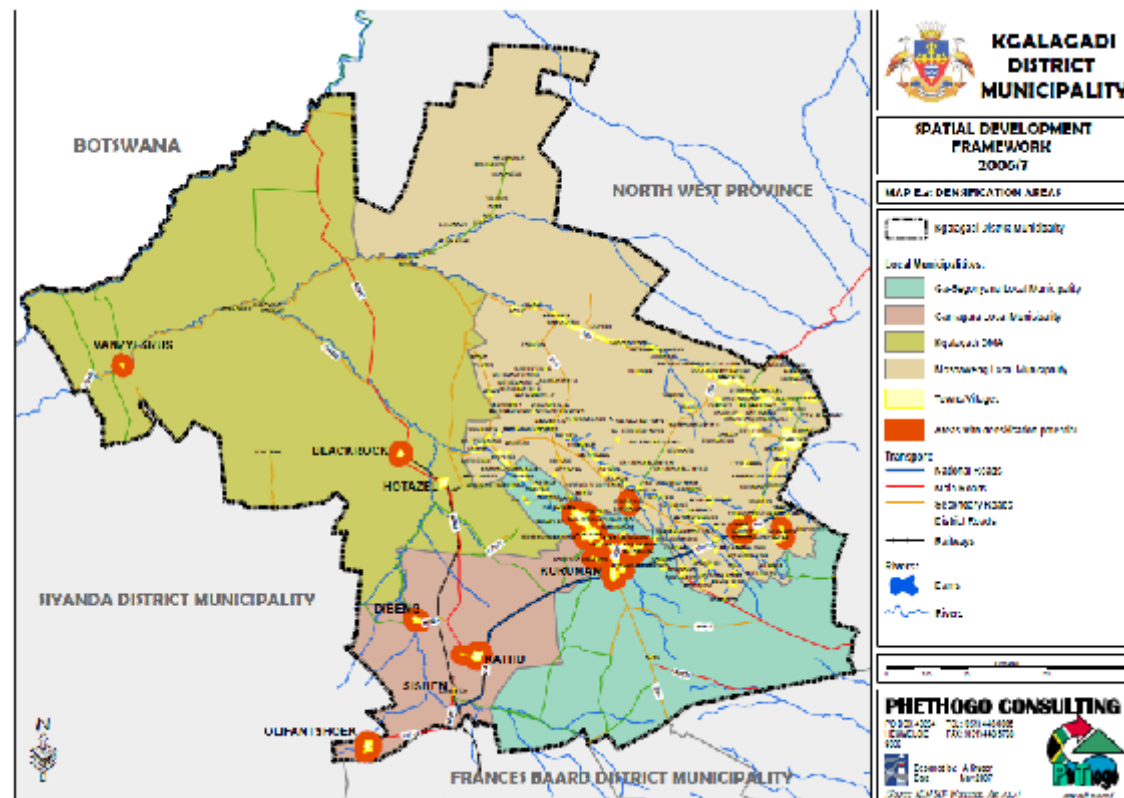
Segonyana and Gamagara Local Municipality areas.

The majority of the hunting farms/lodges (12 of the 22 within the district) are located in the District Management Area.

All the facilities classified as guest farms are located in the District Management Area.

Camping and caravan facilities, self catering facilities and hotels/motels are mainly concentrated within Ga-Segonyana Local Municipality.

Figure 40: Required densification patterns



Densification can be achieved through:

- ☐ Locating and designing development and services appropriately to optimise natural life support systems;
- ☐ Encouraging the efficient and cost-effective provision of services, through nodes and centres;
- ☐ Focussing public and private investment that supports the creation of quality urban environmental in previously deprived areas; and
- ☐ Demarcating urban edges and managing the open space systems to protect important natural areas and systems.

3.1.3 SCHEME REGULATIONS OF THE DMA

The land use management system for the JT Gaetsewe DMA is regulated and framed by the Scheme Regulations for the JT Gaetsewe District Management Area, promulgated in the Northern Cape Provincial Gazette, dated 2 July 2004 (Vol. 11, No. 4). The Regulations covers the following directives and prescripts:

Table 41: Overview of the JT Gaetsewe DMA Scheme Regulations

Part 2	<ul style="list-style-type: none"> Describe the area of the zoning scheme Stipulate that the Council of the JT Gaetsewe DM is the responsible authority responsible for the application and execution of the Regulations Describe the components of the zoning scheme as the Regulations, the zoning Figures, the zoning register and the procedures and requirements for applications. Zoning according to utilisation Zoning of land in specified use zones Erection of buildings and utilisation of land in specified use zones Criteria for application and approval of consent uses of land
Part 3: Planning Control	<ul style="list-style-type: none"> Indicate the permitted use of the different types of recognised zones
Part 3: General regulations	<p>Requirements related to --</p> <ul style="list-style-type: none"> The use of zoned land. Imposed conditions Compliance with Regulations Combining of buildings / sites Non-conforming sites Council's duties Service of documents Occupational practice and other rights External appearances of buildings Aesthetics and landscaping

	<ul style="list-style-type: none">• Advertising and publicity on buildings and/or land units• Loading and unloading facilities• Parking: construction specifications• Utilisation of outbuildings• Carports and access gates• Height of buildings, boundary walls and fences• Township and minor subdivisions• General density control• General penalty clauses
Manual and application procedures	<p>Guidelines to the Council, officials and members of the public regarding the Regulations; addressing the following issues:</p> <ul style="list-style-type: none">• General guidelines• Format of applications; addressing issues related to the site Figure in terms of the town or region, local site Figure, zoning Figure, land use Figure and layout plan• Motivational Report, addressing issues such as desirability, format of the layout, procedures, advertising, time frames, lapse of use rights, general principles and policy, spatial guidelines, areas of preferential rezoning, exempted subdivisions and subdivisions subject to the minimum advertising procedure

SECTION D: STRATEGIC AND DEVELOPMENT STRATEGIES

4.1 MUNICIPAL CORE FUNCTIONS

Table 42: Function, Definitions and Authorizations of Municipalities in the JT Gaetsewe Area (National Demarcation Board, 2006)

FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga-Segonyana LM (NC452)	Moshaweng LM (NC451)
Air pollution	Any change in the quality of the air that adversely affects human health or well-being or the ecosystems useful to mankind, now or in the future.	-	Yes	Yes	Yes
Building regulations	The regulation, through by-laws, of any temporary or permanent structure attached to, or to be attached to, the soil within the area of jurisdiction of a municipality, which must at least provide for: <ul style="list-style-type: none"> Approval of building plans, Building inspections, and Control of operations and enforcement of contraventions of building regulations if not already provided for in national and provincial legislation. 	-	Yes	Yes	Yes
Child care facilities	Facilities for early childhood care and development which fall outside the competence of national and provincial government.	-	Yes	Yes	Yes
Electricity reticulation	Bulk supply of electricity, which includes for the purposes of such supply, the transmission, distribution and, where applicable, the generation of electricity, and also the regulation, control and maintenance of the electricity reticulation network, tariff policies, monitoring of the operation of the facilities for adherence to standards and registration requirements, and any	-	Yes	Yes	Yes

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FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)
	other matter pertaining to the provision of electricity in the municipal areas.				
Fire Fighting	<p>In relation to District Municipality “Fire fighting” means:</p> <ul style="list-style-type: none"> ▪ Planning, co-ordination and regulation of fire services; ▪ Co-ordination of the standardization of infrastructure, vehicles, equipment and procedures; ▪ Training of fire officers. <p>In relation to Local Municipality “Fire fighting” means:</p> <ul style="list-style-type: none"> ▪ Any function not included in the definition applicable to a district municipality, including fighting and extinguishing of all fires; ▪ The rescue and protection of any person, animal or property in emergency situations not covered by other legislation or powers and functions. 	Yes, Including Moshaweng (NC451)	Yes	Yes	-
Local tourism	The promotion, marketing and if applicable, the development, of any tourist attraction within the area of the municipality with a view to attract tourists; to ensure access, and municipal services to such attractions, and to regulate, structure and control the tourism industry in the municipal area subject to any provincial and national legislation, and without affecting the competencies of national/provincial government pertaining to “nature conservation”, “museums”, “libraries” and “provincial cultural matters”.	Yes	Yes	Yes	Yes

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FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)
Municipal airport	A demarcated area on land or water or a building which is used or intended to be used either wholly or in part, for the arrival or departure of aircraft which includes the establishment and maintenance of such facility including all infrastructure and services associated with an airport, and the regulation and control of the facility, but excludes airports falling within the competence of national and provincial governments.	Yes	Yes	Yes	Yes
Municipal Planning	The compilation and implementation of an integrated development plan in terms of the Systems Act.	Yes	Yes	Yes	Yes
Municipal Health Services	Subject to an arrangement with MECs to do the necessary authorizations, or alternatively, subject to amendments to the Structures Act, Municipal Health Service means environmental health services performed by a district municipality and includes: <ul style="list-style-type: none"> ▪ Air pollution ▪ Child care facilities ▪ Control of public nuisances ▪ Control of undertakings that sell liquor to the public ▪ Facilities for the accommodation, care and burial of animals ▪ Licensing and control of undertakings that sell food to the public ▪ Licensing of dogs ▪ Markets ▪ Municipal abattoirs ▪ Noise pollution ▪ Pounds 	Yes	-	-	-
Municipal public	The regulation and control, and where applicable, the provision of:	Yes	-	Yes	-

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FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)
transport	<ul style="list-style-type: none"> Services for the carriage of passengers, whether scheduled or unscheduled, operated on demand along a specific route or routes or where applicable, within a particular area Scheduled services for the carriage of passengers, owned and operated by the municipality, on specific routes 				
Pontoons and ferries	Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matter related thereto, and matters falling within the competence of national and provincial governments.	-	Yes	Yes	Yes
Storm water	The management of systems to deal with storm water in built-up areas.	Yes. Including Moshaweng (NC451)	Yes	Yes	Yes
Trading regulations	The regulation of any area facility and/or activity related to the trading of goods and services within the municipal area not already being regulated by national and provincial legislation.	-	Yes	Yes	Yes
Water (Potable)	The establishment, operation, management and regulation of a potable water supply system, including the services and infrastructure required for the regulation of water conservation, purification, reticulation and distribution; bulk supply to local supply points, metering, tariffs setting and debt collection so as to ensure reliable supply of a quantity and quality of water to households, including informal households, to support life and personal hygiene and establishment,	-	Yes	Yes	Yes

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FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)
	provision, operation, management, maintenance and regulation of a system, including infrastructure for the collection, removal disposal and/or purification of human excreta and domestic waste-water to ensure minimum standard of services necessary for safe hygienic households.				
Sanitation	The establishment, provision, operation, management, maintenance and regulation of a system, including infrastructure for the collection, removal, disposal and/or purification of human excreta and domestic waste water to ensure minimum standard of service.	-	Yes	Yes	Yes
Beaches and Amusement facilities	The area for recreational opportunities and facilities along the sea shore available for public use and any other aspect in this regard which falls outside the competence of the national and provincial government.	-	Yes	Yes	Yes
Billboards and the display of advertisements in public places	The display of written or visual descriptive material, any sign or symbol or light that is not intended solely for illumination or as a warning against danger which: <ul style="list-style-type: none"> Promotes the sale and/or encourages the use of goods and services found in: streets, roads, thoroughfares, sanitary passages, squares or open spaces and or, private property. 	-	Yes	Yes	Yes
Cemeteries, funeral parlours and	The establishment, conduct and control of facilities for the purpose of disposing of human and animal remains.	Yes	Yes	Yes	Yes

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FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)
crematoria					
Cleansing	The cleaning of public streets, roads, and other public spaces either manually or mechanically.	Yes, Including Moshaweng (NC451)	Yes	Yes	-
Control of public nuisance	The regulation, control and monitoring of any activity, condition or thing that may adversely affect a person or a community.	-	Yes	Yes	Yes
Control of undertakings that sell liquor to the public	The control of undertakings that sell liquor to the public that is permitted to do so in terms of provincial legislation, regulation and licenses, and includes an inspection service to monitor liquor outlets for compliance to license requirements in as far as such control and regulation are not covered by provincial legislation.	-	Yes	Yes	Yes
Facilities for the accommodation, care and burial of animals	The provision of and/or the regulation, control and monitoring of facilities which provide accommodation and care for well or sick animals and the burial or cremation of animals, including monitoring of adherence to any standards and registration requirements and/or compliance with any environmental health standards and regulations.	-	Yes	Yes	Yes
Fencing and fences	The provision and maintenance and/or regulation of any boundary or deterrents to animals and pedestrians along streets or roads.	-	Yes	Yes	Yes
Licensing of dogs	The control over the number and health status of dogs through a licensing	-	Yes	Yes	Yes

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FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)
	mechanism.				
Licensing and control of undertaking and sell food to the public	Ensuring the quality and the maintenance of environmental health standards through regulation, a licensing mechanism and monitoring of any place that renders in the course of any commercial transaction, the supply of refreshments or meals for consumption on or to be taken away from the premise at which such refreshments or meals are supplied. Implement policy ad regulations.	Yes, Including Moshaweng (NC451)	Yes	Yes	-
Local amenities	The provision, manage, preserve and maintenance of any municipal place, land, and building reserved for the protection of places or objects of scenic, natural, historical and cultural value or interest and the provision and control of any such or other facility for public use but excludes such places, land or buildings falling within competencies of national and provincial governments.	-	Yes	Yes	Yes
Local sport facilities	The provision, management and/or control of any sport facility within the municipal area.	-	Yes	Yes	Yes
Markets	The establishment, operation, management, conduct, regulation and/or control of markets other than fresh produce markets including market permits, location, times, conduct etc.	Yes	Yes	Yes	Yes
Municipal abattoirs	The establishment, conduct and/or control of facilities for the slaughtering of livestock.	Yes	Yes	Yes	Yes

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FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)
Municipal parks and recreation	The provision, management, control and maintenance of any land, gardens of facility set aside for recreation, sightseeing and/or tourism and includes playgrounds but excludes sport facilities.	-	Yes	Yes	Yes
Municipal roads	The construction, maintenance, and control of a road which the public has the right to and includes, in addition to the roadway the land of which the road consists or over which the road extends and anything on that land forming part of, connected with, or belonging to the road, and also, for purposes of a local municipality, includes a street in a build-up areas.	Yes	Yes	Yes	Yes
Noise pollution	The control and monitoring of any noise that adversely affects human health or well-being or the ecosystems useful to mankind, now or in the future.	-	Yes	Yes	Yes
Pounds	The provision, management maintenance and control of any area or facility set aside by the municipality for the securing of any animal or object confiscated by the municipality in terms of its by laws.	-	Yes	Yes	Yes
Public places	The management, maintenance and control of any land or facility owned by the municipality for public use.	-	Yes	Yes	Yes
Refuse removal, refuse dumps and solid waste disposal	The removal of any household or other waste and the disposal of such waste in an area space or facility established for such purpose, and includes the provision, maintenance and control of any infrastructure or facility to ensure a clean and healthy environment for the	Yes	Yes	Yes	Yes

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FUNCTION	DEFINITION	AUTHORIZATION			
		JT Gaetsewe DM (DC45)	Gamagara LM (NC453)	Ga- Segonyana LM (NC452)	Moshaweng LM (NC451)
	inhabitants of a municipality.				
Street trading	The control, regulation and monitoring of the selling of goods and services along a public pavement or road reserve.	Yes	Yes	Yes	Yes
Street lighting	The provision and maintenance of lighting for the illuminating of streets.	-	Yes	Yes	Yes
Traffic and parking	The management and regulation of traffic and parking within the area of the municipality including but not limited to, the control over operating speed of vehicles on municipal roads.	-	Yes	Yes	Yes
Municipal public works	Any supporting infrastructure or service to empower a municipality to perform its function	-	Yes	Yes	Yes

4.2 MUNICIPAL VISION AND MISSION STATEMENTS

<i>Vision</i>
<i>Working together for a better life for all in the district</i>
<i>Mission</i>
<i>Accelerating the implementation of integrated development initiatives and providing support to local municipalities</i>

4.3 ISSUES OF ALIGNMENT IN STRATEGY FORMULATION

The Municipal Systems Act states that development strategies must be aligned with national and provincial sector plans as well as planning requirements. It also establishes that a single inclusive and strategic plan must be adopted which links, integrates and coordinates plans.

This Municipality realised very early into the first round of IDP's, that as a District Municipality it is best located to ensure alignment between the various sector departments and the Municipalities. It also realised that good effective alignment would result in successful implementation whilst a failure to align might result in a total collapse of the implementation of the IDP. Subsequently this Municipality spent a lot of time and effort during the process on alignment. More information on alignment is available in the *Framework Plan* for the IDP process.

As indicated in the *Framework Plan* and decided on by the three local municipalities and JT Gaetsewe District Municipality (KDM), alignment was taking place continuously during the stages of the IDP process as well as the Reviewed IDP process, with the following role players:

- ☒ Local Municipalities
- ☒ District Municipality
- ☒ Provincial Departments – North West and Northern Cape
- ☒ Sedibeng Water Board
- ☒ KUMBA Resources
- ☒ DBSA
- ☒ ESKOM
- ☒ Samancor Mines
- ☒ Assmang
- ☒ Other NGO's / CBO's

Opportunities were created throughout the process for these institutions to participate, inform the Municipalities of their strategies, budgets and policies. These were done through the following methods:

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- 1) The District Intergovernmental Relations Forum
- 2) The ISRDP Technical and Political Forums
- 3) Individual meetings with various sector departments
- 4) The District IDP forum

During the process, alignment also happened with the PIMS-centre playing a facilitating role in bringing role-players to the process, if and when their input was needed. Furthermore role players started to bring their own development initiatives in the area to the table in order to align the planning and implementation of these projects with the district's IDP.

4.3.1 THE INTEGRATED SUSTAINABLE RURAL DEVELOPMENT PROGRAMME (ISRDP)

The South African Government, in consultation with a wide range of key stakeholders, launched a new stage of concerted effort to improve opportunities and well being of the poor people in the rural areas. The resulting “Integrated and Sustainable Rural Development Programme” (ISRDP) was designed to realize a vision that will *“attain socially cohesive and stable rural communities with viable institutions, sustainable economies and universal access to social amenities, able to attract and retain skilled and knowledgeable people, who are equipped to contribute to growth and development.”*

The strategy in its totality presents an opportunity for South Africa's rural people to realise their own potential and contribute more fully to their country's future. The reform of municipal government places local government in a central role in integrating programmes to achieve synergistic rural development. Many will need assistance and guidance to develop capacity, but their role and responsibility are clearly established. Each of the line departments will make a critical contribution, and their efforts to achieve synergy and higher effectiveness in their own programmes will be assisted by the strengthened integrative mechanism at the local (municipal) provincial and national spheres.

An initial focus was on a manageable number of selected areas, or nodes, where the process at a local level was guided. The JT Gaetsewe District Municipality has been identified by the president as one of these nodes. The chief instrument for integration is the mechanisms of IDP's

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as provided for in the Municipal Systems Act. Municipal councils use the IDP process to attract desired programmes from government and other sources.

The strength of the programme lies in its emphasis on a mechanism that can achieve results on the ground. That mechanism, in brief, empowers rural stakeholders to use the IDP process to select programmes that address their priorities. The basket of selected programmes is financed at the municipal level through an expenditure envelope comprised of the municipal budget, the commitments of the line departments through the IDP process, commitments of donor organizations and NGOs, as well as public-private partnerships (PPP's). Although these resources were available in the past, they lacked the integrative mechanisms described in the strategy.

Although the whole District was identified as a rural node, special attention was initially given to Moshaweng Municipality during the programme. More information on this programme is available in the *Nodal Delivery Business Plan and the Integrated Sustainable Rural Development Programme – Programme Design Document*.

All projects in the JT Gaetsewe area falls under the ISRDP and benefit from it. However, 10 anchor projects were initially identified, trying to impact immediately on the rural poor of our area. Later on, 3 projects were added. These 13 Anchor Projects are reflected in the below table. As part of the programme, JT Gaetsewe District Municipality identified the following strategic objectives, within which the thirteen anchor projects were identified:

- ***Providing services to struggling communities;***
- ***Developing infrastructure;***
- ***Capacity building within the District Municipality;***
- ***Local Economic Development***

4.3.2 THE DISTRICT GROWTH AND DEVELOPMENT STRATEGY

The District Growth and Development Strategy (DGDS) aims to provide a framework for sustainable growth and economic development for the District over the next ten years. The strategy establishes the basis from where the District Programme of Action is negotiated in

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collaboration with other stakeholders in the district. It forms a yardstick from which progress and achievements are monitored and evaluated.

The District Growth and Development Strategy are guided by the National and Provincial policy thrusts identified for the next ten years. It seeks to achieve balanced development of economic sectors and spatial localities in accordance with the needs and potentials of the people. It is also aimed at targeted investments in the district which is in the second economy, with the aim of offering opportunities to the people in skills development, employment and the improved quality of life.

At the DGDS summit that took place in March 2007 the District declared its commitment towards the national and provincial targets and objectives as contained in Vision 2014. These targets are part of the objectives of this IDP. They are as follows:

- 1) Maintain an average provincial annual growth rate of between 4%-6%;*
- 2) Halve the unemployment rate by 2014;*
- 3) Reduce the number of households living in absolute poverty by 5% per annum;*
- 4) Improve the literacy rate by 50% by 2014;*
- 5) Reduce infant mortality by two thirds by 2014;*
- 6) Reduce maternal mortality by two thirds by 2014*
- 7) Provide shelter for all by 2014;*
- 8) Provide clean water to all in the district by 2008;*
- 9) Reduce crime by 10% by 2014;*
- 10) Stabilize the prevalence of HIV and AIDS and begin the reverse by 2014;*
- 11) Redistribute 30% of productive agriculture land to HDI's by 2015;*
- 12) Conserve and protect 6.5% of our valuable biodiversity by 2014 and*
- 13) Provide adequate infrastructure for economic growth and development by 2014*

The DGDS focuses on 6 thrusts considered to be the main economic drive of the area. The following table depicts the 6 thrusts and the main priority areas. These areas were further broken

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down in the strategy and project phase of the IDP and are reflected in Section B and C of this document.

Table 43: Thrust areas for the DGDS

Agriculture:	Stimulate the agricultural sector through the sustenance of commercial farming by expanding the sector through variety of value adding initiatives. Linked to this is the transformation and development of subsistence farming through capacity-building, facilitating access to markets, finance, infrastructure, machinery, agro-processing technology and skills.
Infrastructure Development:	Identify infrastructure backlogs to enable the district municipality to intervene decisively through the provision of infrastructure services. The emphasis is in developing road networks that links economic activities within the District Municipality to cut the costs of doing business. Tied to this is the provision of basic services such as housing, telecommunications, water and sanitation, which are critical in jettisoning economic growth within the municipality.
Manufacturing:	Identify manufacturing opportunities from other sectors, particularly mining and agriculture, linking such with the overall SMME's strategy in the municipality. Create export markets for regionally produced goods, both at national and international levels.
Mining:	Through understanding of the entire mining value chain with the view to identify mining opportunities like beneficiation, opening of new mines, outsourcing and procurement, share holding, etc. All these must be approached within the context of the new mining legislative framework including the Mining Charter.
SMME Development:	Set clear SMME developmental goals in financing and supporting SMME's, targeting previously disadvantaged people, women, youth and people living with disabilities. This must find practical expression in municipal institutional

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	arrangements and all social partners' outsourcing and procurement policies.
Tourism:	Appraise the entire district tourism sector, including operators, products and services to enable social partners to identify critical intervention areas.

More information regarding the DGDS is available in the DGDS document obtainable from the Municipality, contact person **Me. Tumi Mogapi**.

4.3.3 MUNICIPAL INFRASTRUCTURE GRANT

The District Municipality and the 3 Local Municipalities are committed to the implementation of the MIG over the next 4 years and beyond. The implementation is done by the respective Municipalities in line with guidelines provided by DPLG and strategic priorities of the 4 Municipalities. They are assisted by the Project Management Unit (PMU) located at the District Municipality. This section only provides a summary of the implementation of MIG focusing on key strategic issues. More information could be obtained from the PMU at the District Municipality or the respective Local Municipalities.

4.3.4 EXPENDED PUBLIC WORKS PROGRAMME

The JT Gaetsewe area has been identified as one of the 13 nodal areas by the President of South Africa. The socio-economic status and conditions of JT Gaetsewe, with its immense rural areas and a high level of poverty cannot be overemphasized. For this reason, it is characterized by a high level of unskilled and unemployed number of residents.

This Expanded Public Works Programme is exemplified as an all-embracing inter-governmental exercise which aims to mutually improve service delivery from all efforts by the three spheres of government, Non-governmental Organisations, Community Based Organisations, Governmental Departments and other development protagonists to address the above-mentioned characteristics. The latter mentioned stakeholders and role-players will develop and embrace the unemployed residents into productive and meaningful employment through training and empowerment activities.

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The JT Gaetsewe District Municipality and its Local Municipalities are committed to being the Agents of Change within their area of jurisdiction. This is particularly intelligible in a positive response to the State President's tone of voice regarding Expanded Public Works Programme. Since the launch of this programme, in Sekhunyani village near Giyani on the 18th May 2004, to a certain extent, the Municipality has been engaged with the constituencies of Local Municipalities in terms of operationalising and implementing the EPWP.

Mechanisms have been orchestrated on how to effectively change the status of the unemployed into being more of implementers rather than the passive recipients of services from the municipalities. This includes among others, training of hundred people per municipality during 2005 with the optimism of increasing such a number after the first intake. This programme has been funded with R1000 000 for each Local Municipality for e.g. streets and a total of R200 000 for the District Municipality which will be utilized for the management of projects, capacity building and monitoring of such projects.

In 2006 there was 1 project of Vanzylsrus Multipurpose Centre which was registered as EPWP. The total project cost was R 2,2 mil. (Funded with a loan from DBSA). For the 2006/07 financial year, there were other EPWP projects to be implemented namely the fencing of cemeteries project costing R30,000, the surfacing of the Gantatelang – Bendel road which cost R 1,5 mil. For the next financial year 07/08 an amount of R 250,000 will be allocated to the donkey carts project in Seoding. Block paving and surfacing of the MR886 Road at a cost R6mil will also be done under the EPWP principles. For the 2008/09 financial year no other specific project has been identified. However, it is expected that similar to past financial years, funds will be allocated half-way through the financial year for cleaning of roads and government properties projects. An estimated R500,000 is expected for this.

4.4 IDENTIFICATION OF MUNICIPAL DEVELOPMENT OBJECTIVES

Table 44: JT Gaetsewe Strategic Response

KPA	Development Issue	Issue Explanation	IDP Development Goal/Objectives
KPA 1: Basic service delivery and infrastructure investment	<i>Water and Sanitation</i>	The typical aspects covered by this priority issue for the next 5 years will be that of the <i>water</i> and <i>sanitation</i> provision as far as it relates to the function depicted in schedule 5A and B of the constitution, implementation of the <i>MIG grant</i> , provision of basic services throughout the District and maintenance of it in the DMA area. <i>Storm water</i> as explained in the mentioned schedules also forms part of this issue.	To support local municipalities to reach the national targets related to water and sanitation in the IDP of LM's
			To provide water and sanitation to the DMA area
			To provide water and sanitation to schools as well as clinics
			To develop comprehensive infrastructure plan for the district
			To provide free basic services to indigents in DMA
			To provide services in Hotazel
			Operationalisation of an Operational and Maintenance Unit
			To verify backlogs in the whole district
	<i>Electricity</i>	This issue relates to the current backlogs in terms of energy provision, with specific reference to the need to deal with those members of the	To develop the electricity sector plan for the district, with specific reference to an electricity saving plan.

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KPA	Development Issue	Issue Explanation	IDP Development Goal/Objectives
	Roads and Transport	community that still do not have access to electricity for cooking, heating and lighting purposes. In its broadest definition, this include energy saving.	
		The focus on roads will be those functions associated with the 'Roads Agency' which the District is performing on behalf of the Province. Also, the <i>construction</i> and <i>upgrading</i> of new and existing roads (all roads) will form part of this issue.	To support local municipalities to reach the national targets related to roads in the IDP of LMs
			To improve the provision of sufficient and increasing availability of public transport facilities
			To perform the roads agency function per agreements with the Provincial Department of Transport
			To maintain the streets in the DMA
			To facilitate the rehabilitation of asbestos roads
	Housing	Housing provision in the district is becoming more of a priority for the various Councils. In the past the DM only catered for its DMA (Vanzysrus) however, due to the possibility of receiving	To obtain housing accreditation
			To provided houses to the community of the DMA
			To support LMs to provided house to communities

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KPA	Development Issue	Issue Explanation	IDP Development Goal/Objectives
		<i>housing accreditation</i> , the District will in future become more involved in all low cost housing projects in the district.	
	Environmental & Municipal Health	This issue will deal with the <i>municipal health</i> function of the District as defined in the National Health Act and depicted in Schedule 5A and B of the Constitution. Aspects like <i>cleansing, waste management</i> and <i>environmental management</i> will also form part of this function. <i>Asbestos</i> related issues and <i>disaster management</i> will form part as well.	Facilitation of the reduction of asbestos pollution levels and reduction of areas affected by asbestos pollution
			Promoting compliance to environmental legislation and bylaws
			Effective provision of municipal environmental health services as determined by the NHA to the total district by 2012
			To conduct effective air quality management in the district (implement Phase I of the Section 78 assessment)
			Monitor air quality in the DMA and develop approaches to reduce contributors to climate change
			To perform wellness programmes
	Disaster Management	Deals with the capacity of the district as a whole to speedily and responsively deal with disasters.	To provide for an integrated and co-ordinated disaster management policy that focuses on preventing or reducing the risk of disaster.

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KPA	Development Issue	Issue Explanation	IDP Development Goal/Objectives
	<i>HIV/AIDS</i>	Due to the disastrous effect of this pandemic on our communities the DM cannot ignore it. It will again focus on this issue for the next 5 years, working hand in hand with other institutions and allocate resources to prevent the spread of the disease.	To contribute towards the reduction in the prevalence of HIV/AIDS in the DMA area
			Ensure functionality of the HIV/Aids Council
KPA 2: Local Economic Development	<i>Local Economic Development</i>	For the next 5 years this issue will focus on <i>tourism</i> as depicted in schedule 5A & B of the constitution. It will also promote the economic growth of the area through <i>LED, mining, agriculture</i> and other related economic potentials and drivers. The focus should be more on creating an environment for economic growth and investors to invest, rather than investing in specific	Implementation of the revised LED Strategy
			To improve institutional capacity for LED
			To create an enabling environment for LED in the district
			To facilitate the implementation of the Resolutions of the DGDS. <ul style="list-style-type: none"> - Agriculture - Tourism - Mining - Manufacturing - SMME Development - Infrastructure
			To facilitate the creation of jobs / employment opportunities in the district

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KPA	Development Issue	Issue Explanation	IDP Development Goal/Objectives
		LED projects with limited outcomes. It should also be acknowledged that <i>infrastructure development</i> contributes to LED and therefore the cross-cutting nature of the LED issue should be catered for.	Establishment of an employment database
	Land Development	The typical issues that will be dealt with under this issue <i>are land-reform and re-distribution, continue availability of land</i> for various uses like agricultural, mining, residential and commercial. Appropriate land use management system in all municipalities. Development, review and implementation of <i>spatial development frameworks</i> fall under this issue as well.	To facilitate the redistribute of 30% of productive agricultural land to HDIs by 2015
			To ensure the optimal use of land
KPA 3: Municipal	Sustainable Developmental	This issue considers improved local	To perform proper internal auditing of all 4 municipalities annually

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KPA	Development Issue	Issue Explanation	IDP Development Goal/Objectives
Financial viability and management	<i>Orientated Municipalities</i>	governance in the John Taolo Gaetsewe area over a 5 year period. It will consider aspects like <i>financial viability</i> (revenue raising strategies and financial systems), <i>good governance</i> (community participation, ward committees) and <i>institutional development</i> (Human resource development) and <i>transformation</i> . It is very much an internal focused issue. <i>Communication</i> was identified as critical to the process of good governance and should be prioritized.	To verify evidence files of Sec. 57 Managers
			To compile the annual budget according to the MFMA and relevant legislation
			To ensure full implementation of the Property Rates Act
			To improve the financial system to accommodate the reporting requirements of government
			To measure financial viability as expressed in the relevant ratios prescribed in the Planning and Performance Management Regulations, 2001
			To closely monitor the diminishing cash reserves with the aim to maintain a continuous positive cash flow for the district
			To re-value municipal assets
KPA 4: Municipal Transformation and Institutional Development	<i>Sustainable Developmental Orientated Municipalities (Cont)</i>		To attract and retain staff
			To review & implement the Employment Equity Plan
			To train and develop employees and councilors
			To maintain sound labour relations

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KPA	Development Issue	Issue Explanation	IDP Development Goal/Objectives
			Promote a safe and secured work environment
KPA 5: Good governance and community participation	<i>Sustainable Developmental Orientated Municipalities (Cont.)</i>		To ensure effective integrated development planning and performance management in the municipality
			To perform risk management assessment in the district and 3x LM's
			Review and implementation of the Communication Strategy
			Promotion of internal and external communication
			To ensure effective publicity, marketing and branding of the Municipality
			To ensure and promote the participation of ward committee in enhancing LG
			To improve and maintain the network and ICT systems
			To co-ordinate and support the implementation of the ISRDP
			To review and promulgate by-laws
			To provide and maintain effective administrative systems
			To manage the implementation of

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KPA	Development Issue	Issue Explanation	IDP Development Goal/Objectives
			transversal programmes in the district
			Ensure the effective utilisation of Community Development Workers
			To provide support for the establishment of a community radio station
			Provide support to traditional leaders

BASIC SERVICE DELIVERY & INFRASTRUCTURE INVESTMENT

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Priority 1: Water & Sanitation

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National, Provincial and/or sector Plans and Priorities	Indicators / Activities	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Approved and budgeted Projects for 2010/11	Budget Alignment
Turnaround Strategy (Access to services)	Support local municipalities to reach the national targets related to water and sanitation	National Goal (Vision 2014) Strategic Objective All households to have basic level of water and sanitation by 2014.	National service delivery target: Vision 2014	In prioritising the DM MIG contribution to LM's the funding need required to assist running projects as identified by LM's are used. A monthly meeting is held to project manage water and sanitation projects. LM's and Provincial departments are represented. This District Water Sector	Gamagara - 99,7% of 7,640 hh have access to water. DM currently involved in a Gamagara Municipality Water Services Development Strategy. The DOC comprises of DWA, DBSA, JTG DM and Gamagara, CoCSTA, KUMBA and Assmang. Ga-Segonyana: 99,3% of 17,107	Gamagara: Submit a MIG business plan to address remaining backlogs Ga-Segonyana: Allocation to bulk project from MIG grant. Submit Business plan to MIG by 31 June 2010 Moshaweng: Approved MIG budget to be completed by December 2010 DMA: Agreement regarding	WATER Gamagara: Assist Gamagara with process of submitting a MIG business plan to address remaining backlogs Ga-Segonyana: Allocation to Bulk Water projects as per request recieved. Submit Business plan to MIG by 31 June 2010 a) R2.5mil Moshaweng:	Achieve national targets and ensure acceptable level of access to water to all communities	VanZylsrus 240 new erven (housing project)	a) R2,5mil

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and/or sector Plans and Priorities	Indicators / Activities	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Approved and budgeted Projects for 2010/11	Budget Alignment
				Meeting is fully functional and report to the Provincial Water Sector Meeting Indicator _ Number of households receiving basic level of water supply and sanitation Definition _ Higher level of service includes piped water inside dwelling. _ Basic level of service includes piped water inside yard and piped water within 200m. Definition _ Higher level of	households have access to water. Bulk water need for Kuruman, Wrenchville, Mothibistadt, Figureoteng, Seodin, Magojaneng area. Moshaweng: 95.9% have access to water. Current DM MIG allocation commitment to project continue to next financial year (Bothitong, Camden, Glenred Housing Project Bulk water supply) Definition _ Higher level of	financial contributions towards Hotazel Bulk Infrastructure finalised with BHP Billiton by June 2010 O&M budget for Hotazel and Vanzylsrus finalised by June 2010 SANITATION: Ga-Segonyana: Submit a MIG business plan to address the backlog Apply for funding Gamagara: Project business plans approved and construction commenced	Continued contribution to Bothitong, Camden & Glenred Bulk Water projects. This is linked to the BNG Housing Programme. b) R2,5mil DMA: Hotazel Council resolved to contribute to the Bulk water supply project c) R2,45mil Vanzylsrus: Bulk water supply/ source development d) R2 mil		b) R2,5mil c)R2,45mil d) R2 mil e) R2 mil	

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and/or sector Plans and Priorities	Indicators / Activities	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Approved and budgeted Projects for 2010/11	Budget Alignment
				<p>service includes, flush toilet connected to sewerage system</p> <p>_ Basic level of service includes flush toilet with septic tank and PIT latrine with ventilation.</p> <p>Indicator</p> <p>_ Number of households below basic level of water supply and sanitation.</p> <p>Definition</p> <p>_ Below basic level constitutes backlogs and includes, piped water further than 200m, springs, rain water tanks, dam/pool/stagnant water</p>	<p>included Kortnight and Maipeng bulk water supply</p> <p>The DM is supporting the LM in performing a Water Quality and Water Demand Management system.</p> <p>DMA: 99,3% of 1,927 hhs have access to water</p> <p>Bulk Infrastructure need in Hotazel (DMA). Council resolved to allocate R2,45 mil from its 2010/11 financial year MIG</p>	<p>by April 2010 EIA submissions</p> <p>Construction monitoring and project management</p> <p>Moshaweng (sanitation): Draft a operation and maintenance plan for sanitation operations by May 2010</p> <p>1000 units are constructed per annum with current budget. Submit an business plan for additional funding</p> <p>DMA: Registered and upgraded WWTW by June 2010 Submit</p>	<p>SANITATION Moshaweng</p> <p>Contribute to basic sanitation project.</p> <p>e) R2 mil</p> <p>Gamagara Contribute to Upgrading of WWTW for Kathu, Olifantshoek and Deben projects</p> <p>f) R2 mil</p>			f) R2 mil

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and/or sector Plans and Priorities	Indicators / Activities	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +	Approved and budgeted Projects for 2010/11	Budget Alignment
				and water vendors. Definition _ Below basic level constitutes a backlog and includes chemical toilets, pit latrine without ventilation, bucket latrine and no sanitation facility.	allocation to this project Ga-Segonyana (sanitation): Regional WWTW planned and identified in Master plan O&M plan to address rural service delivery is required Gamagara (sanitation): Upgrading of WWTW for Kathu, Olifantshoek and Deben are planned Moshaweng: No waste water treatment works exits Sanitation facilities are constructed at 118 schools	registration documentation and construction of the WWTW				

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and/or sector Plans and Priorities	Indicators / Activities	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Approved and budgeted Projects for 2010/11	Budget Alignment
					<p>within the district at a cost of R35 mil.</p> <p>Backlog related to basic sanitation. Additional funding will be required to address the backlog by 2014.</p> <p>DMA: WWTW in Vanzylsrus is not registered and upgrade is required</p>					
Access to water: National targets	Provide free basic services to indigents in DMA	National Goal (Vision 2014) Strategic Objective 1.2 All indigent households to have access to Free Basic Water by 2014.	National service delivery target: Vision 2014	Indicator Number of indigent households receiving Free Basic Water and Sanitation. Definition An amount of water determined by	Moshaweng: 143 of 186 villages are with adequate water supply infrastructure and fairly adequate water resources Gamagara and Ga-	Moshaweng: Improve baseline to 158 villages Gamagara and Ga-Segonyana: Maintain Indigent Registers and FBS levels Review indigent	Annual review of indigent policy	Annual review of indigent policy		Operating budget

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and/or sector Plans and Priorities	Indicators / Activities	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Approved and budgeted Projects for 2010/11	Budget Alignment
				government that should be provided free to poor households to meet basic needs, currently set at 6kl per month per household.	Segonyana: All registered indigents get the required free basic services	policy				
Water Infrastructure	Management of water and sanitation infrastructure	To ensure that the water infrastructure in the district is properly maintained and upgraded as required and within the context of affordability	District WSDP and CIP	Funded and approved infrastructure projects	Accurate state of infrastructure dependent on review of WSDP and CIP	Hotazel: Construction of high level bulk water storage. (Land transfer by the mine in exchange for construction cost from district) Moshaweng: Expansion of water infrastructure network Funding of Kuruman bulk water (Ga-Segonyana) (bulk pipeline and	Moshaweng: Expansion of water infrastructure network (continue)	Well maintained water infrastructure and upgrades as required	Construction of bulk water storage at Hotazel (R3 million) Expansion of water infrastructure in Moshaweng: R10 million project; R5 million to be funded through MIG allocations, R5,5 million through the ACIP (Water Affairs). R2,25 m for 2010/11 and R2,25 in 2011/12 FY).	Hotazel (R3 million) Moshaweng: R10 million; R5 million R5,5 million through the ACIP Kuruman bulk water= R30 million (pipeline = R6 million)

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and/or sector Plans and Priorities	Indicators / Activities	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +	Approved and budgeted Projects for 2010/11	Budget Alignment
						reservoir).			Kuruman pipeline and reservoir (mine to provide R8,66 million out of a total cost of R30 million (pipeline = R6 million)	
Access to water: National targets		To ensure that the water and sanitation infrastructure in the DMA is properly maintained and upgraded as required and within the context of affordability	District WSDP and CIP	Funded and approved infrastructure projects	Hotazel: Construction of high level bulk water storage. (Land transfer by the mine in exchange for construction cost from district) Moshaweng: Expansion of water infrastructure network Funding of Kuruman bulk water (Ga-Segonyana) (bulk	VanZylsrus: Waste Water Treatment Works and main sanitation line to be constructed Hotazel: Upgrade of main sewerage pump station (Moshaweng to be involved – take-over of area)	VanZylsrus: Waste Water Treatment Works and main sanitation line to be constructed		Construction of Waste Water Treatment Works and main sanitation line at VanZylsrus (R5m for 2010/11 and 2011/12 = R10 m) Upgrade of main sewerage pipe (Hotazel): R1 million (BHP Billiton will fund)	(R5m for 2010/11 and 2011/12 = R10 m) Hotazel): R1 million

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and/or sector Plans and Priorities	Indicators / Activities	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Approved and budgeted Projects for 2010/11	Budget Alignment
					pipeline and reservoir).					
Water Services Development Plan	Update the strategic planning framework for water and sanitation in the district	To review and approve the Water Services Development Plan and the Integrated Infrastructure Plan	Water Act, 1995	Availability of credible WSDP and Infrastructure Plan for the district Backlogs verified	WSDP available but not reviewed as required Infrastructure Plan available but not reviewed as required	WSDP and Infrastructure Plans reviewed as required	WSDP and Infrastructure Plans reviewed as required	WSDP and Infrastructure Plans reviewed as required		
		To ensure effective operation and maintenance of water and sanitation infrastructure			District Municipality must still operationalise its O&M unit	Effective and efficient O&M	Effective and efficient O&M	Effective and efficient O&M		

Priority 2: Roads & Transport

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Projects	Budget Alignment
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Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Projects	Budget Alignment
Internal Roads	Support local municipalities to achieve the targets related to roads and transport in their IDPs	To support local municipalities to reach the national targets related to roads in the IDP of LMs	--	Number of km upgraded and maintained in Moshaweng LM (2.071 km - backlog)	JTG DM maintains in excess of 1100 km of main, divisional and minor gravel roads as Agent of the Provincial Government of the Northern Cape's Department of Roads and Public Works. The SLA was signed between the Department and the District Municipalities in 2005 and is due to end March 2010.	Gravel roads – R1,7 million from MIG. 5kms gravel roads	Gravel roads – R1,7 million from MIG. 5kms	Gravel roads – R50 million . Sealed surfaced roads to address eg. 1. D321 Saamsokolo to Heuningvlei 2. Pietersham to Madula Ranch/Kagisano border, with link to Cassel to Dr Ruth Mompoti border 3. Dishipeng to Kagisano border 4. MR887 From Black Rock to McCathys		R1,7 mil
		To construct 15km of local and connector roads by December	--	Kms of roads	Large backlog related to provincial roads backlog	A District Roads forum has been initiated where all LM's and the Provincial	Construction of roads	Construction of roads	MR 886 Hotazel to Vanzylsrus	R20 mil

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Projects	Budget Alignment
		2010				department and represented				
EPWP	Integrate EPWP into roads projects	To create employment opportunities through the integration of EPWP targets into roads projects	EPWP	Number of posts created under EPWP due to roads projects	Business plans were submitted by all LM's & DM. Awaiting feedback.	Implementation of projects	Implementation of projects	Implementation of projects	Currently three projects are implemented a) Vegetation control in road reserves. b) School refurbishment c) MR 886 These amounts to R7,5 mil. For the 2010/11 financial year R15mil have been allocated to the total DM area.	R 5 mil
Public Transportation Facilities	Increased access to public transport facilities	To improve the provision of sufficient and increasing availability	Integrated Transport Plan	Number of public transport facilities	2 facilities per year	2 facilities per year	2 facilities per year	2 facilities per year	Construction of public transport facilities	R2mil from Nat for rural Transport

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +	Projects	Budget Alignment
		of public transport facilities								
Roads Agency Function	Manage the roads agency function	To upgrade the roads in the district according to affordability	--	--	The district is performing the roads function on an agency basis on behalf of the Province	Roads agency function is lapsing				
			--	Construction of by-pass for heavy roads in the Kuruman area	No by-passes for heavy vehicles in the Kuruman area. The result is enormous damage to roads	Project for by-pass planned	By-pass constructed	By-pass constructed	Construction of by-pass road – Kuruman. Total cost = R50 million for 18kms. R10,5 million for phase I (10,5km)	Total cost = R50 million for 18kms. R10,5 million for phase I (10,5km)
		To maintain the streets in the DMA	--	Number of km maintained	The District has poor road conditions within its rural areas causing poor access and usage of all modes of transport and associated facilities	10 km	10 km	10 km	Maintenance of 10kms of roads in the DMA	Operating budget
	Rehabilitation of asbestos	To rehabilitate		An integrated	Asbestos polluted	Draft an integrated	Annual rehabilitation	Annual rehabilitation		R4 million, of

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Projects	Budget Alignment
	roads	asbestos roads in the DMA and the district		plan for the district is required and increased funding by June 2010	roads, schools, clinic and surrounding areas The asbestos roads rehabilitation programme aims to address the health and environmental risk posed by asbestos polluted gravel roads. The current funded study did not include the former NW area of the district	priority list for asbestos polluted roads and apply for increased funding	of asbestos roads according to affordability	of asbestos roads according to affordability		which R2 million has been allocated

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Priority 3: Housing

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +	Projects	Budget Alignment
Formalisation of informal settlements	Support and inform the NC Department of Human Settlements to reduce the housing backlog in the district	To address the housing backlog in the JT Gaetsewe district	Housing Plan	Gamagara: Monitor construction Increase the construction process Moshaweng: Administrative support to the municipality Submit business plan for 1000 houses (infill) Address issue related to sanitation system; Improved quality control Ga-Segonyana: Submit business plan for 1000 houses (infill) DMA: Construction monitoring	Gamagara: 4,290 houses required within the municipal area (Olifantshoek, Kathu, Deben) Moshaweng: 1000 houses required within the municipal area 1100 houses in construction in Glenred, Bothitong and Camden Completed project by December 2010 Ga-Segonyana: 4500 houses required within the municipal area DMA: 326 approved housing allocations for Vanzylsrus. 150 completed	Gamagara: 500 houses will be build by December 2010 Moshaweng: 100 houses will be build by December 2010 Ga-Segonyana: 235 houses build by December 2010 DMA: 120 houses build by December 2010	Address backlogs according to available resources DMA Vanzylsrus Complete 270 of the 326 by 2010/11 and the total 326 by 2011/2012	Eradication of backlogs		100 houses allocated to DMA a) R5,465 mil
Mining development		To develop an integrated	Housing Plan	Development of integrated	6 mining permits have been issued	An integrated plan to			Develop an integrated	

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Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators	Summary of the conclusions of the Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +	Projects	Budget Alignment
ent		housing plan		housing plan	for the Hotazel area. The demand on housing due to this development will impact on the services in Hotazel, Kuruman and Kathu	address the required housing needs is developed by December 2010			plan	
		To obtain housing accreditation		Accreditation of JTG DM Housing Unit:	Awaiting assessment of housing unit from National Dept of Human Settlement	Level 1 Accreditation by June 2010 Level 2 Accreditation by December 2010			Completion of Housing Demand Database and Housing Sector plan	

Priority 4: Environmental & Municipal Health

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Medium Term Outcomes: 10 Years +
Environmental and municipal health	Render Municipal and Environmental Health Services	To provide effective provision of municipal environmental health services		District-wide access to the 9 legislative functions <ul style="list-style-type: none"> Water quality monitoring Building 	Provided to DM; LM perform functions on their own	Perform the legislative functions in all municipalities in the district	Perform the legislative functions in all municipalities in the district	Perform the legislative functions in all municipalities in the district

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Medium Term Outcomes: 10 Years +
		as determined by the NHA to the total district by 2012		<ul style="list-style-type: none"> inspections Food quality monitoring Vector control Surveillance of Communicable diseases Prevention-reduction-environmental pollution Implementation of health and hygiene Occupation health and safety Monitor hazardous substance and chemical safety 				
		To complete the strategic plan and system development for MHS in the District by June 2010		<p>Agreement entered in with Gasegonyana by May 2010</p> <p>No sufficient staff employed to render MHS in the DMA and Moshaweng</p>	<p>S 78 Assessment concluded with recommendations but due to financial constraints the DM cannot phase in MHS.</p> <p>Moshaweng MH currently implemented</p>	<p>Enter into SLA with Gasegonyana LMS that are still providing the service</p> <p>Appoint the proposed number of EHP by 1 July 2010</p> <p>Review the organisational structure to accommodate Moshaweng</p>	Effective municipal health services	Effective municipal health services

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Medium Term Outcomes: 10 Years +
						Recruitment process. Appoint EHPS in line with recruitment policy.		
		Develop Municipal Health By-laws for the district		Develop MH BY-Laws for the entire district	No By-law for Municipal Health For entire district	Develop discussion document on MH by laws by 30 June 2010		

Priority 5: Disaster Management

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Summary of the current situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long Term Outcomes: 10 Years +
Disaster Management	Effective disaster management in the district	To establish an integrated disaster management system in the district	Integrated Disaster Management Plan	Established DM co – ordination forums Establishment of DM co – ordination forums at each Local Municipality.	DM Co-ordination Forums not yet established	Establish Co – coordinating forum at each Local Municipality by July 2010 Prepare workshop on the establishment of the DM coordination	Monitor the functionality of the forums.	

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Summary of the current situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long Term Outcomes: 10 Years +
			Integrated Disaster Management Plan	Established Interdepartmental Disaster Management Committee Use the Management Committee as an I interdepartmental Disaster Management Committee at each Local Municipality Establishment of Interdepartmental Disaster Management Committee at each Local Municipality	DM is located in Line Functions Item on the agenda of Management Meetings by June 2010	forum Support of Management Each Department to take up its specific role in DM	Ensure that Disaster Management is a standing item on Management meetings.	
				Review of Disaster Management Plan Provide for an integrated and co-ordinated disaster management policy that focus on prevention or reducing the risk of disaster	Disaster Management Plan available – in need of review			
			Integrated Disaster Management Plan	Established Disaster Management Advisory Forum A Disaster Management Advisory Forum should be	DMAF not established. PDMAF Meetings once a quarter in the Province	Establishment of District DMAF by October 2010	Co-ordinate and monitor the functionality of the forum.	

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Summary of the current situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long Term Outcomes: 10 Years +
				established at District level.				
			National Disaster Management Framework	<p>Responsibility for DM pin-pointed</p> <p>Correct placement in line with National Disaster Management Framework</p> <p>Re-organising of the DM function in the JT Gaetsewe DM to achieve greater efficiency</p> <p>Replacement of the Disaster Management function in local municipalities to achieve greater efficiency</p>	<p>Personnel is located in different Line Functions for example Traffic</p> <p>Each Local Municipality should make provision in their budget for Disaster Management. (Emergency Assistance Fund – currently inadequate funds)</p>	<p>Person within the LM to be the nodal point for Disaster Management activities./ Satellite DMC (Officials primarily responsible for DM.</p> <p>Fully fletched Satellite DMC at LM level - November 2010)</p> <p>Establish Disaster Management Vote at local municipalities</p>		
				<p>Each Local Municipality must, within the applicable municipal DMF, prepare a DMP for its area according to the circumstances prevailing in the area.</p> <p>Disaster</p>	No DM Plans and Framework at Local Municipal Level	<p>DM Plans and DMF for each Local Municipality</p> <p>Adopt the DM Plan and Framework of the District as the DM Plan for each Local</p>	Annual review of Disaster Management Plans	

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Summary of the current situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long Term Outcomes: 10 Years +
				Management Plan developed Compilation of Disaster Management Plans and Disaster Management Frameworks.		Municipality Alternatively to tender for the Compilation of DM Plan and Framework for each LM. (remove)		
Response and Recovery		To ensure adequate disaster response and recovery	District Disaster Management Plan and Framework	Progress towards improved response and recovery capacity Turnaround time for response and recovery in line with protocol.	Limited co – operation and communication after emergency/ disaster occurred Standard Operations Procedure in place by (remove) Disasters are handled at local level where it occurs. The initial response is normally provided by the emergency services of the Local Municipality affected by the incident. Departments that are responsible for specific	DM Workshop Disaster Management Advisory Forum A follow up letter written to the COGHSTA Standard Operations Procedures Continued monitoring of incidents at Provincial Disaster Management Advisory Forum and District Disaster Management Advisory Forum		

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Summary of the current situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long Term Outcomes: 10 Years +
					services in normal conditions will remain responsible for such services during disasters.			

Priority 6: HIV & Aids

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
HIV and Aids Prevention	Combat HIV and Aids in the district	To contribute towards the reduction in the prevalence of HIV/AIDS in the district	NIV and Aids and STI National Strategic Plan	Number of awareness campaigns conducted	4 campaigns annually	4 campaigns: 1 per quarter	4 campaigns annually	4 campaigns annually
				Monitoring HIV infection rate in the JT Gaetsewe Area	Development of a monitoring system	Operational monitoring system	Operational monitoring system	Operational monitoring system
				Conduct a Knowledge Survey	Knowledge Survey conducted	Utilisation of results of knowledge survey	Utilisation of results of knowledge survey	Decrease in HIV Aids prevalence in the district
				Reviewed HIV/Aids Policy	1 Reviewed HIV/Aids Policy	1 Reviewed HIV/Aids Policy	1 Reviewed HIV/Aids Policy	1 Reviewed HIV/Aids Policy
				Fully functional HIV/AIDS	HIV Aids Council	Utilisation of HIV Aids Council	Utilisation of HIV Aids Council	Utilisation of HIV Aids Council

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
				Council Ensure functionality of the HIV/AIDS Council				

LOCAL ECONOMIC DEVELOPMENT

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Priority 7: Local Economic Development (LED)

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +
Municipal contribution to LED	Sustainable economic growth and development in the JT Gaetsewe district through LED and job creation interventions and initiatives	To ensure effective co-ordination of the implementation of LED and the DGDS in the district	LED Strategy National LED Framework	<p>LED communication and marketing strategy developed.</p> <p>Support local municipalities with the development of ward based economic plans and identify ward potential.</p> <p>Coordinate the social and labour plans throughout the district.</p> <p>Facilitate the creation of job opportunities through EPWP and PPP.</p> <p>Intensify business support and enterprise development.</p>	<p>All sector forums should be Functional by December 2010</p> <p>Quality of business plans developed by SEDA meet the required standard required by financial institutions</p>	<p>Engage SEDA on the support they can provide.</p> <p>Request funding from KRNCT to address b/Plan development</p> <p>Schedule of meetings and minutes of decisions are taken through Council for noting</p> <p>Formalise the allocation of LED official allocation by end of March 2010</p>	<p>Assist with the establishment of Sector specific Co-operatives.</p> <p>Monitoring of Key or Priority Projects.</p> <p>Formalise the allocation of LED officials for local municipal support by end of March 2010.</p>	Effective co-ordination of LED in the district

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +
		Annual review of the LED Strategy	DGDS / National LED Framework / Provincial LED Strategy	Alignment of District LED with Local, DGDS, PGDS and NSDP. 1 Draft Reviewed LED Strategy for Adoption.	LED Strategy approved by Council in Nov 2009	Proper alignment and annual review of LED Strategy	Proper alignment and annual review of LED Strategy	Proper alignment and annual review of LED Strategy
		Provide support to LMs with the LED function		Quarterly meetings with LMs regarding LED.	Improved situation in implementation of LED plans	Engage local municipalities to identify projects that needs business plans to be developed		
		Co-ordination of the implementation of DGDS / LED Forum	DGDS / National LED Framework / Provincial LED Strategy	Targets for Agriculture Targets for tourism Targets for mining Targets for manufacturing Targets for SMME development Targets for infrastructure	Number of incentives for business establishments = 7 Number of businesses / industries established = 110			
		Internal structuring of the LED Unit to ensure optimal efficiency		Allocation of LED per LM	Internal restructuring required to ensure appropriate task allocation in line	Allocation of LED per LM		

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +
					with the requirements of the LED Strategy and DGDS Structuring of LED function			
		Negotiate with relevant partners to secure the establishment of a concentrating solar power facility in the district		Conclude initial negotiations		Successful conclusion of a concentrating solar power project (multi-year initiative)	Concentrating solar power project	
		To effectively co-ordinate social and labour plans to benefit the entire district		Coordinate development of SLP's Monitor the implementation of SLPs Report quarterly to Council on SLP implementation	Mining houses engage with the district and LMS for priorities : The DGDS identified projects used to guide prioritisation	Discuss this as an item at the mining forum meeting by end of June 2010 Develop a district position paper on mining- draft to be submitted to Council by 7 April 2010 Engage LMS on the IDP review and the preparation of the district position paper on mining Engage locals to submit identified projects for the	Monitor the implementation of SLP	Utilisation of the social and labour plans to promote economic growth and greater equity in wealth across all areas of the district

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +
						SLP		
		Support to LMs to access funding for LED programs		District to support LM's to access development funding		Secure funding for LED initiatives		
	Support the implementation of the CRDP	To support the implementation of CRDP in the district		Co-ordinate CRDP in the district	Inadequate positioning of district in relation to national mining	Completed needs and potential analysis Adopted Integrated District Support Plan		
Tourism Development	Development of the local tourism sector	To develop the Tourism sector in the JT Gaetsewe district	National Tourism Strategy	Establish the District Tourism Information Centre Implementation of the Tourism Development Strategy and Implementation Plan Review timeframes stipulated in the Tourism Implementation	Ensure the functionality of Tourism Information Centres (Operating Budget)	Functional District Tourism Information Centres. Coordinate the implementation of the Tourism Development Strategy and Implementation Plan. Reviewed timeframes in the Tourism Implementation Plan.		
Business Processing and Outsourcing	Business Processing and Outsourcing	Business Processing Operation and Outsourcing		Investigate the functionality of BPO & O in the district Assessment	The BPO is not functional	Functional BPO & O	Effective Business Processing and Outsourcing	Effective Business Processing and Outsourcing

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +
				Report of the Status Quo of BPO&O in the District				
Job creation	Facilitation of Job creation in the district through LED related projects and initiatives	To facilitate the creation of jobs / employment opportunities in the district		Facilitate Job creation Number of local suppliers, SMME and HDIs of the total procurement Rand value spent on local suppliers, SMME and HDIs Number of direct and indirect jobs created through LED Initiatives and EPWP	Engage mines on creating opportunities for 3500 Temporary (minimum period: 100 days) and 200 Permanent 2500 Temporary jobs / 100 permanent	3500 Temporary jobs / 200 permanent		
		Development of SMME, Skills and Employment Database		Maintenance and updating of SMME, Skills and Employment data-base (Operating budget)	Data base established	3 (SMME, Skills, Employment)	Data base to be updated and properly maintained	Data base to be updated and properly maintained

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Outcomes: 10 Years +
		To participate in the large-scale roll-out of concentrating solar power project in SA		Execution / undertaking of a comprehensive study concentrating on solar power project in the JT Gaetsewe district	Project in collaboration with the Energy Research Center of the University of Cape Town District currently studying the report of the Energy Research Centre of the University of Cape Town.	Conclude the feasibility study		
Special Projects		Provision of services to Youth, People with disabilities, women empowerment and Rights of Children			No special programmes policy	Special programmes policy developed by December 2010		

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Priority 8: Land Development

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Medium Term Outcomes: 10 Years +
Land Reform and land restitution	Optimum usage of land in the District to promote economic growth and development and support land reform.	To facilitate the redistribute 30% of productive agricultural land to HDIs by 2015	National government's land redistribution targets	% of land redistributed to HDIs Number of pocket of land acquired for agriculture production.	8 land claims settled Number of farms acquired for agriculture	2 per annum Acquire 1 farms for agricultural purposes.	2 per annum	2 per annum
Land Use Management	Effective utilisation of the Land Use Management System	To ensure the efficient processing of land use management issues	NSDP / NCSDF	Updating of zoning Figures	Figure must be updated	Updating of Figures according to available funds	Updating of Figures according to available funds	Updating of Figures according to available funds
				Processing of applications for changes in land use	Current activity – will be transferred to Moshaweng LM when the DMA is being transferred to its jurisdiction	Processing of applications as and when received		
				Processing of building plans		Processing of approximately 20 building plans		

Priority 9: Sustainable Development Orientated Municipality

Financial Viability and Management

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
Revenue enhancement	Achieve Financial Sustainability	To measure financial viability as expressed in the ratios prescribed in the Planning and Performance Management Regulations, 2001	LGTAS	To have an approved revenue enhancement strategy by end of May 2010	No revenue enhancement strategy exists	Objective for December 2010 as set in the Turn Around Strategy: Will develop a revenue enhancement strategy by the end of May 2010 to form part of the budget & IDP for 2010/11	Implementation of the Revenue Enhancement Strategy	Implementation of the Revenue Enhancement Strategy
	To measure financial viability as expressed in the ratios prescribed in the Planning and Performance			Improve Debt coverage ratio Debt coverage ratio		Improved debt coverage	Improved debt coverage	Improved debt coverage

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
	Management Regulations, 2001							
				Improve Outstanding service debtors to revenue ratio Outstanding service debtors to revenue ratio		Targets to be finalised in SDBIP	Medium-term improved financial viability indicators	Long-term improved financial viability indicators
				Improve Cost coverage ratio Cost coverage ratio		Targets to be finalised in SDBIP	Medium-term improved financial viability indicators	Long-term improved financial viability indicators
MPRA				Interim Valuation roll A credible valuation roll Maintain and update the valuation roll	Valuations roll in place.	Interim valuation roll		
Debt management		To fully implement the debt collection policy and credit control policy.	LGTAS	The debt collection and credit control policy to be reviewed as part of the budget process by end of	Debt collection and credit control policy not fully enforced. Farmers are reluctant to pay for property rates	Objective for December 2010 as set in the Turn Around Strategy: To fully	Implementation of the Debt Collection and Credit Control Policy	Implementation of the Debt Collection and Credit Control Policy

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
				May. Conduct consultation with agricultural unions as part of the budget & IDP road shows in April 2010 in order to reach an agreement between the municipality and the union by 01 May 2010.		implement the debt collection and credit control policy. To enter into an agreement with Agricultural union by May 2010		
Cash flow management		To improve the cash flow position of the municipality by March 2010	LGTAS	A comprehensive action plan on how to address the cash flow problem to be submitted to council as part of the action plan on audit issues raised (by March 2010). Savings on budget as well as the collection of outstanding funds Finance organise a “crush” course on spending	Municipality is experiencing serious cash flow problems	Objective for December 2010 as set in the Turn Around Strategy: That the cash flow position of the municipality improve by March 2010	Improvement of cash flow position of the municipality	Maintain sound cash flows
Repairs and maintenance		To increase the Repairs & maintenance	LGTAS	To ensure that the budget for 2010/11 makes	Provision for repairs & maintenance not	Objective for December 2010 as set in the		

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
provision		provision on the budget to 10% of the total operating budget by end of May 2010		sufficient provision for repairs & maintenance	sufficient enough	Turn Around Strategy: Repairs & maintenance provision of 10% of the total operating budget by end of May 2010		
Capital expenditure		To make provision for capital expenditure from own funds (CRR) through contribution from the operational budget in the 2010/11 budget to be approved by May 2010.	LGTAS	To make provision for capital expenditure from own funds through contribution from the operational budget in the 2010/11 budget to be approved by May 2010.	Own funds as source of finance for capital expenditure is a challenge due to the CRR being written back cause it is not cash backed. Only 3% of capital budget is funded from own funds and 97% from grants & subsidies.	To establish a cash backed CRR for financial year 2010/11	To establish a cash backed CRR for financial year 2011/12 & 2012/13	
Clean Audit	Ensure a positive audit opinion	To achieve an unqualified audit report	LGTAS Operation clean audit 2014	To ensure that internal controls are adhered to, reports submitted in time and compliance with legislation. To address the issues raised in the previous audit	Unqualified report with other matters	To obtain a unqualified report without other matters CFO's Forum established by the end of April 2010	Unqualified report	To maintain unqualified audit opinion

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
				<p>report through implementation of an approved action plan that is realistic and achievable. To ensure that the PMS report is completed together with the AFS in August 2010.</p> <p>CFO Forum established</p> <p>Assist local municipalities to ensure 2014 clean audits</p>				
Submission of Annual Financial Statements			LGTAS	<p>The municipality ensures that AFS are compiled and submitted in time</p> <p>Compilation and submission of Annual Financial Statements by 31 August</p>	Submission of Annual Financial Statements before 31 August	The municipality ensures that AFS are compiled and submitted in time	The municipality ensures that AFS are compiled and submitted in time	The municipality ensures that AFS are compiled and submitted in time
Asset management			LGTAS	An asset register which is GRAP compliant is in	An asset register which is GRAP compliant is in	Objective for December 2010 as set in the	Asset register to maintained and updated	Asset register to maintained and updated

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
				place. Asset register to be maintained and updated	place. An asset scanning is in process to get the correct location and to correct the locations. The asset register will also be inspected by the AG to determine if is in accordance with the GRAP/GAFigure during March 2010	Turn Around Strategy: All the issues relating to assets will be corrected before the end of April 2010		
Credibility and transparency of Supply Chain Management	Credibility and transparency of Supply Chain Management	To set up the financial system and post the registered suppliers into the system.	LGTAS	To set up the financial system and post the registered suppliers into the system.	SCM unit established but under staff with officials not meeting the minimum prescribed competency levels. The requesting and awarding of quotations are currently done manual	That all SCM officials meet the prescribed competency levels by Dec 2010. Additional staff to be appointed. The requesting and awarding of quotations be done electronically		
Alignment of IDP & Budget	Alignment of IDP & Budget	To compile the annual budget and IDP according to the MFMA and relevant legislation	LGTAS	To indicate in the IDP the projects included in the budget for the next year and the indicative 2 outer years. To include	Budget & IDP not fully aligned	Objective for December 2010 as set in the Turn Around Strategy:	Fully aligned Budget and IDP	Fully aligned Budget and IDP

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
				projects in the IDP that is funded.		Budget & IDP will be aligned when final budget is approved during May 2010		
Annual and Adjustment Budget		To compile the annual budget and adjustment according to the MFMA and relevant legislation		To compile credible annual and adjustment budget Credible annual budget Credible adjustment budget	Credible annual and adjustment budget in line with relevant legislation and regulations	Credible annual budget Credible adjustment budget	Credible annual budget Credible adjustment budget	Credible annual budget Credible adjustment budget
Internal Audit	Internal control to be effective and efficient	To evaluate risk management, internal control and governance	LGTAS Operation clean audit	Meeting to be arranged between the politicians management of affected locals and audit committee to discuss the functionality of the shared service	Currently there is a SLA in place between the district and the LM's	Shared service is functional across the district by December 2010	Shared service is functional across the district	Shared service is functional across the district

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
MIG allocation	Spending in accordance with funding received and projects will be finish before the end of the financial year.	To ensure a more equal and productive allocation of MIG allocations		Complete project list from LM's to reach the district by 31 January as per the schedule of key deadlines tabled by the Mayor in August 2009	Spending in accordance with funding received and projects will be finish before the end of the financial year. Currently only Moshaweng LM benefits from the MIG allocation from the district.	That other 2 LM's (Ga-segonyana and Gamagara) be included in the allocation of the MIG from the district by May 2010		
Budget Office	Internal re-organisation and capacity-building in the Budget Office	To enhance capacity in the BTO	LGTAS	The organisational structure to include a budget & treasury compliance officer by the end of December 2010	BTO established but lack capacity in terms of the "budget" part of the office	That capacity in the BTO is enhanced through enhancing the human resource capacity by December 2010	Fully capacitated BTO	Fully capacitated BTO
Skills gap in the BTO				That all finance officials be capacitated in terms of finance management skills by December 2010 That all finance officials be capacitated in terms of finance management	Not all officials in the BTO meet the minimum competency levels as prescribed by the MFMA	That all finance officials be capacitated in terms of finance management skills by December 2010		

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National, Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13	Long-term Term Outcomes: 10 Years +
				skills by December 2010 Train and develop employees and councillors				
Leave management	Ensure effective leave management	To ensure effective leave management		Audit of leave accrued, encourage employees to take leave and budget for staff leave provision District to assist the local municipalities in implementing the Collections Rights Agreement	Local municipalities are not implementing the Collections Rights agreement	To assist local municipalities are implementing the Collections Rights Agreement by December 2010		
Financial Reporting	Effective Financial Reporting	To improve the financial system to accommodate the reporting requirements of government		Availability of financial data in the format required	Financial Reports compiled and submit	To compile and submit reports in time	To compile and submit reports in time	
		Compilation of financial statements		Financial statements		Annually, as determined by MFMA	Annually, as determined by MFMA	Annually, as determined by MFMA

Priority 9: Sustainable Development Orientated Municipality

Institutional Transformation & Organisational Development

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
HR Policies	Effective and efficient Human Resource Management	To ensure that the management framework for HR is updated and relevant		Workshop, adoption and implementation of HR Policies Ensure the enforcement of the policies Review all existing HR policies by 30 June 2010.	HR Policies in place – must be reviewed	Objective as set for December 2010 in the Turn Around Strategy: Review all existing HR policies by 30 June 2010, including recruitment and selection and retention policies	All policies are reviewed
Recruitment & selection				Filling of all vacant middle management positions filled by 1 May 2010	Critical posts vacant PIMS Centre Manager Assistant Manager: HR Manager: Disaster Management Assistant Manager: LED	All vacant middle management positions filled by May 2010 Objective as set for December 2010 in the Turn Around Strategy To fill the critical vacant posts by 1 May 2010: Critical posts	All positions filled within three months from occurrence

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
						vacant PIMS Centre Manager Assistant Manager: HR Manager: Disaster Management Assistant Manager: LED	
Critical vacancies				MM, Community Development Services Manager and Internal Audit Manager posts filled by 1 May 2010 To fill all vacancies: Senior Management Ensure stability	Complete recruitment processes already initiated MM, Community Services Manager and Internal Audit Manager post vacant	MM, Community Development Services Manager and Internal Audit Manager post vacant	All senior management positions filled within three months from occurrence
Skills Development for employees and councillors		To ensure that adequate opportunities for the development of employees and councillors exist to ensure an effective organisation	COGTA Skills Audit	All permanent employees completed skills audit questionnaires To develop individual learning plans Finalise COGTA Skills Audit All employees	Only senior management finalised	All permanent employees completed skills audit questionnaires All employees and councillors have individual learning plans	All employees and councillors have individual learning plans

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
				participate in audit Address skills gaps			
			Alignment with National and Provincial Skills Development Strategy	WSP and Annual Training Report To compile a WSP and Annual Training submitted by 30 June To comply with Skills Development Act, 1998 (Act 97 of 1998)2010 Table the implementation report To continue to implement the WSP	WSP and Annual Training Report in place	WSP and Annual Training Report submitted by 30 June 2010	WSP and Annual Training Report submitted by 30 June 2010 Table the implementation report by 31 May 2010 To continue to implement the WSP
				Number of employees and councillors trained in accordance with the WSP		100% of councillors and 50% of employees attend at least one training course by June 2010	
				All BTO Staff and Senior Management are sensitized by June 2010 Compliance with prescribed minimum competency	Non compliance with Regulations	Train BTO Staff and Senior Management	Train BTO Staff and Senior Management

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
				regulation Compliance with prescribed minimum competency regulation			
Institutional Plan and Equity Plan				Institutional and Equity Plans in place Develop new institutional and employment equity plan	Institutional and Equity Plans in place	Developed Institutional and employment equity developed Institutional and employment equity plan is taken through Council	
				Reviewed EEP Annually Compliance with Employment Equity Act	Reviewed EEP Annually	Employment equity report to be submitted	
				Reports to Dept. of Labour To review & implement the Employment Equity Plan Ensure demographic representation	Reports to Dept. of Labour	Reports to Dept. of Labour by 1 October bi-annually	Reports to Dept. of Labour by October bi-annually
Organisation al Structure		To review the organisational structure and align it		Organisational structure reviewed and aligned with	Organisational structure in place	Structure reviewed by .30	Structure aligned to the IDP and the budget

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
		with the IDP and budget		<p>IDP.</p> <p>Conduct consultative process with relevant stakeholders</p> <p>Organisational Structure reviewed and implemented</p> <p>Review and align structure to the IDP</p> <p>Structure aligned with budget</p>		<p>June 2010</p> <p>Structure aligned to the IDP and the budget</p>	
Functionality of Local Labour Relations	Promote good employee-employer and labour relations	To promote sound labour relations in the JT Gaetsewe DM		<p>LLF meetings take place as per the Corporate Calendar</p> <p>Ensure sound labour relations</p>	LLF meetings do not take place regularly	LLF meetings take place as per the Corporate Calendar	LLF meetings take place as per the Corporate Calendar
Staff Discipline and work ethics				<p>Information session for all staff members on the collective agreement and other related policies</p> <p>Implementation of grievance and disciplinary procedures.</p> <p>Improved working environment</p> <p>Improved staff discipline and work</p>	Lack of staff discipline and work ethics amongst employees	<p>Improved punctuality</p> <p>Staff workshops conducted on collective agreement.</p>	Improved working relations and work ethics

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National and Provincial Plans and Priorities	Indicators / Activities	Situation analysis	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
				ethics			
			Organisational Rights Agreement and Main Collective Agreement	All grievances and disciplinary actions handled within prescribed timeframe To maintaining sound labour relations To handle grievances and disciplinary enquiries within prescribed periods	All grievances and disciplinary actions handled within prescribed timeframe	Grievances: 35 working days Disciplinary: 25 working days	Grievances: 35 working days Disciplinary: 25 working days
Employee satisfaction survey				Employee satisfaction survey conducted To determine the extent of employee satisfaction Improve staff morale	Employee satisfaction survey not conducted	Employee satisfaction survey conducted by 30 April 2010	
Job Evaluations / description	Job evaluations are finalised			Follow up on the SALGA job evaluation process	Job descriptions submitted to SALGA awaiting outcome	Job evaluations are finalised by June 2010	

Priority 9: Sustainable Development Orientated Municipality

Good Governance & Public Participation

INTEGRATED MUNICIPAL STRATEGIES; INCLUSIVE OF THE MUNICIPAL TURNAROUND STRATEGY

Issue	Goal	Strategic Objective	Alignment with National , Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
Public Participation	Ensure effective public participation in the decisions of Council	To promote the effective participation of the communities of the JT Gaetsewe district in the decisions and affairs of Council	LGTAS	<p>Number of community members attending Council meetings</p> <p>Functional IDP Representative Forum</p> <p>Public participation policy</p> <p>Community Consultative Meetings held as planned.</p> <p>Broader public participation policies and plans</p> <p>Public participate in the meetings of Council</p> <p>Optimum participation in the IDP processes</p> <p>Ward Committee members participate in ward activities</p>		<p>Council ensure public participation by:</p> <p>Preparing and adopting a public participation policy</p> <p>Monitoring implementation of the policy</p> <p>Establish a stakeholders register by April 2010</p> <p>4 Imizo's and roadshows</p>	<p>Monitoring implementation of the policy</p> <p>Maintain stakeholder register</p>

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National , Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
				Public participates in the annual report oversight processes			
Land Administration			LGTAS	A land administration summit is held by June 2010 Support Local Municipalities in land administration Sound relations with traditional leadership in land administration matters	Uncertainty and challenges on the development of traditional land	DM to organise and summit	Assist local municipalities to establish land management policies
Complaints management			LGTAS	Functional customer care and complaints management system Train officials on customer service To eliminate public protest To respond to complaints in reasonable time	Complaints management not functioning properly	Reviewed customer care system Involve the ward councillors ?? Train officials on customer service	Maintain customer care system
Public Communication system		Improved public communication	LGTAS	Reviewed communication system Effective Public Communication Improved public communication One newsletter per quarter Functional District Communicators	System in place, but needs improvement Consistent publication of newsletter – 1 per quarter District Communicators Forum meetings – Bimonthly	Public Communication Strategy and Policy Reviewed and implemented Better roll out of Communication Strategy through workshop Consistent publication	Maintain communication System

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National , Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
				Forum bimonthly meetings Ward report back meetings after Council meetings Decisions of Council communicated to Local Municipalities through Speakers Forum Local municipalities to ensure that District resolutions are standing items in Council Agenda	Insufficient report back meetings None None	of newsletters Improve stakeholder participation in communication initiatives Councillors report to communities about Council decisions Resolutions of District Council will be communicated to Local municipalities	
				Communication Strategy reviewed and implemented Implementation of the communication strategy	Annual review	Annual review and implementation	Annual review and implementation
				To ensure effective publicity, marketing and branding of the Municipality (included in communication strategy)	Marketing and branding is taking place	Number of diaries, calendars and publicity campaigns Five Year Progress report for District	200 Diaries by November 3000 Calendars by November 2 Publicity campaigns Corporate wear
Front Desk Interface			LGTAS	Fully functional front desk facility	There is a front desk but it needs	Front desk will be fully functional by	Improvement of general

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National , Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
				Improved customer care Improved functionality of the front desk	improvement	April 2010 Training of the front desk staff	functionality of the front desk Tightening of security
Political Management and Oversight	Effective Political Oversight and Management	To improve the functionality and stability of the Council and ensure effective exercise of its oversight role	LGTAS	Stability in Council meeting Improved functionality of Council	At least 8 meetings annually	8 Council meetings per annum	Training of the front desk staff
			LGTAS	Oversight Committee is functional on a continuously District engagement meetings Oversight Role of Councillors	Oversight Committee sit once a year None	Ensure that the oversight has a schedule of meetings District to engage locals regarding the forming of the district SCOPA	
	Stability in the Municipality	To maintain stability in the Municipality	LGTAS	Roles and responsibilities strictly adhered too. Good relations between the political and administrative wing	Relationship good, but roles and responsibilities not always strictly adhered too (e.g. interference vs intervention/ oversight)	Workshop Councillors and Staff on both the respective roles and responsibilities and the respective codes of conduct – workshop to be conducted by SALGA	Workshop Councillors and Staff on both the respective roles and responsibilities and the respective codes of conduct – workshop to be conducted by SALGA
				Number of road shows Number of DMA committee meetings	4 (1 per municipality and 2 per DMA)	4 (1 per municipality and 2 per DMA)	4 (1 per municipality and 2 per DMA)

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National , Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
				To ensure and promote the participation of ward committee in enhancing LG	4	4	4
Inter-governmental Relations Forum	Effective inter-governmental relations	To establish and maintain sound cooperative governance in the District	LGTAS	IGR functional by 30 April 2010	IGR in place but not functional	Consolidate Secretariat Review and amend terms of reference (if necessary) Establish working groups/steering committees per the KPA's for LG and determine what support is needed by the LM's per KPA Call meetings in terms of fixed schedule	Maintain IGR Forum
Political Stability and good governance throughout the District				Both Mayoral and Speaker Forum functional	Mayoral forum in place but not fully functional Speakers Forum Functional	Revive Mayoral Forum Include meetings on the Corporate Calendar (including the Speaker's Forum)	Maintain Forums and Schedules
Credible IDP	Strengthen Corporate and Institutional Planning and Governance in the District's Municipalities	To ensure effective integrated development planning and performance management	Systems Act, IDP Guide Pack	Credible and fully aligned IDP with local municipalities by 30 May 2010	IDP not fully aligned with local municipalities	Provide framework to Local Municipalities and take them on board during the implementation of the process plan. Align IDP's of local	Provide framework to Local Municipalities and take them on board during the implementation of the process

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National , Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
						municipalities with own IDP	plan. Align IDP's of local municipalities with own IDP
				IDP (Reviewed and approved)	Annual review	Annual review	
Assist local municipalities with PMS			LGTAS	PMS policy to be established/reviewed by 30 June 2010 Effective performance management in the District Accountable local government		District assist the establishment/ review of PMS policy in the local municipalities	To assist local municipalities to maintain performance management
Risk Management	Effective risk management in the district	To ensure effective risk management in the district		Annual review of the risk assessment document	Annual review	1	
				Risk Reports from functional managers	4 reports per year	4 (1 per quarter)	
		To deal with fraud and corruption and promote ethical behaviour in the Municipality		Fraud and corruption	Review of fraud-prevention plan Roll-out to LMs Support LMs to develop anti-corruption policies	Review of fraud-prevention plan Roll-out to LMs Support LMs to develop anti-corruption policies	
				Fraud and corruption awareness campaigns	(Training of managers – District + Locals)	(Training of managers – District + Locals)	
Ethics				Ethics framework / policy developed	Ethics management not functional Ethics Steering Committee in place	Develop, consult and roll out ethics framework/policy	
Effective IT	Functional IT	To improve and		Number backups	Back ups not	Daily, weekly,	Daily, weekly,

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National , Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
Systems	Systems	maintain the network and IT systems		<p>performed Backup responsibility roster in place Backups stored off site</p> <p>Number of complaints resolved</p> <p>Number of servers upgraded</p> <p>Access control and internet security in place and updated regularly</p>	<p>regularly performed</p> <p>Roster poorly maintained</p> <p>Backups not always store in a safe offsite environment</p> <p>Regular IT individual equipment failure</p> <p>Servers storage capacity almost reached</p> <p>Security measures such as access control, firewalls, anti-virus solutions not fully functional</p>	<p>monthly backups performed and register completed</p> <p>Backup register updated daily</p> <p>Backups stored off site</p> <p>Number of complaints resolved</p> <p>2 servers upgraded</p>	<p>monthly backups performed and register completed</p> <p>Backup register updated daily</p> <p>Backups stored off site</p> <p>Number of complaints resolved</p> <p>Servers properly maintained</p> <p>Internet security measures upgraded and maintained</p>

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Issue	Goal	Strategic Objective	Alignment with National , Provincial and Sector Plans and Priorities	Indicators / Activities	Current Situation	Short-term Outputs: 2010/11 Financial Year	Medium Term Outcomes: MTREF 2010/11-2012/13
						Internet security measures upgraded and maintained	
IT Shared Services				Discussion document to integrate IT Systems in the District Regular meetings with local municipalities Enhanced IT Systems in the District	IT services not integrated	Audit of IT in all the municipalities Continuous meetings with municipalities Standardisation of all IT Discussion document by June 2010	Roll out discussion document Maintain meetings with municipalities

SECTION E: PROJECTS

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Priority 1: Water & Sanitation

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
PWS2010 /11: 1	Expansion of water infrastructure in Moshaweng	Bulk water to Bothitong, Camden and Glenred	✓				MIG: R2,5 million; ACIP: R2,25 million	R2,45 million; ACIP: R2,25 million	--
PWS2010 /11: 2	Kuruman pipeline and reservoir	Water quality and sustainable access to communities to water		✓			R8,66 million (Mine); R2,5 million (business plan to be submitted to MIG)	Funding requirements not yet determined	--
PWS2010 /11: 3	Addressing outstanding backlogs: Gamagara	Assist Gamagara LM to submit business plan to MIG to alleviate current backlogs			✓		Funded through operating budget	--	--
PWS2010 /11:4	Bulk Water Supply Project, Hotazel	Water supply security: Hotazel				✓	R 2million (Council will contribute)	--	--
PWS2010 /11:5	VanZylsrus: Bulk Water Supply / source development	Water infrastructure upgrading and supply					R 2million	--	--
PWS2010 /11:6	Construction of Waste Water Treatment Works and the main sanitation line at VanZylsrus	Upgrading of waste water treatment capacity				✓	R2million (MIG)	R5million (MIG)	--

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
PWS2010/11:7	Upgrade of sewerage pipeline at Hotazel	Improve sewerage infrastructure				✓	R 1million (BHP Billiton)	--	--
PWS:2010/11:8	Moshaweng: Contribution to basic sanitation	Improve access to basic sanitation	✓				R2 million (MIG)		
PWS:2010/11:9	Gamagara: Contribute to upgrading of WWTW for Kathu, Olifantshoek and Deben	Upgrade sanitation infrastructure			✓		R 2million (MIG)	--	--

Responsible Manager: J. Roelofse

Priority 2: Roads and Transport

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PRT2010/11:1	Repair and maintenance of gravel roads: 5kms	Maintenance of gravel roads				✓	R1,7 million (MIG)	R1,7 million (MIG)	R1,7 million (MIG)
PRT2010/11:2	Variety of projects: 2010/11 allocations: MR886: Hotazel to VanZylsrus (R20 million total requirement)	Upgrading, repair and maintenance of roads in the JT Gaetsewe district	✓	✓	✓	✓	R7,5 million (current) + R15 million allocated via MIG for	Roads Agency function lapsed	Roads Agency function lapsed

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
	Vegetation control in road reserves School refurbishment						2010/11		
PRT2010/11: 3	Construction of public transport facilities	Improve access to public transport facilities (2x facilities)					R2 million (Rural Transport grant)	Roads Agency function lapsed	Roads Agency function lapsed
PRT2010/11: 4	Maintenance of roads in the DMA	Maintaining roads in the DMA				✓	10kms of roads in DMA (Operating budget make provision for R 3 million for blading of roads and R400,000 million for minor roads maintenance)	Roads Agency function lapsed	Roads Agency function lapsed
PRT2010/11: 5	Building of new taxi rank: Kathu	Expansion of transport infrastructure			✓		R400,000 (MIG)		
PRT2010/11: 6	Resealing of roads, Gamagara	Roads maintenance			✓		R3,5 million (MIG)		
PRT2010/11:7	Building of access roads, Gamagara Area	Extension of roads network			✓		R10 million (MIG)		
PRT2010/11:8	Paving of Khai-apple road	Road maintenance, improvement			✓		R250,000 (MIG)		

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Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PRT2010/11:9	Fencing of roads – stray animals	Road safety			✓		R1,5 million (MIG)		
Responsible Manager: J. Roelofse									

Priority 3: Housing

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
PH2010/1 1:1	Housing Project: DMA (100 houses)	Provide housing to communities				✓	R5,465 million		
PH2010/1 1: 2	Completion of Housing Demand Database and Housing Sector Plan	Guidelines for housing planning in the district					Operating budget		
Responsible Manager: O. Moseki									

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Priority 4: Environmental & Municipal Health

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
PEMH2010/11:1	Development of a Municipal Health Strategy	Management framework to guide environmental and health services in the district					Operating budget		

Responsible Manager: *T. Dilotsotlhe*

Priority 5: Disaster Management

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
PDM2010/11: 1	Providing fire equipment to the local authorities in the area	Improving disaster management capacity	✓	✓	✓	✓	R350,000 (Fire equipment grant)	R371,000 (Fire equipment grant)	R371,000 (Fire equipment grant)
PDM2010/11: 2	Projects from Municipal Turnaround Strategy	<input type="checkbox"/> Establishment of Disaster Management Co-ordinating Forums at local municipalities <input type="checkbox"/> Establishment of inter-	✓	✓	✓	✓	Co-ordinating role of the DM to be funded through the operating budget: The		

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
		departmental DM committees at LMs <input type="checkbox"/> Establishment of a Disaster Management Advisory Forum <input type="checkbox"/> Compilation of DM Plans and Frameworks <input type="checkbox"/> Development of an integrated DM Policy					NEAR System grant (R1,433 million); Disaster Management (R1,785 million)		

Responsible Manager: *J. Rossouw*

Priority 6: HIV and Aids

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
PHIVAids 2010/11:1	Strengthened and sustained partnership against HIV/AIDS	Co-ordination and collaboration in the fight against HIV/Aids in the district	✓	✓	✓	✓	R20,000 (Operating budget: Health and occupation		

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
							awareness)		
PHIVAids 2010/11:2	Linking Poverty and HIV/AIDS	Co-ordination and collaboration in the fight against HIV/Aids in the district	✓	✓	✓	✓	R50,000 (Operating budget: Health and occupation awareness)		
PHIVAids 2010/11:3	Mainstreaming of HIV/Aids in all projects implemented by the DM	Co-ordination and collaboration in the fight against HIV/Aids in the district	✓	✓	✓	✓	R10,000 (Operating budget: Health and occupation awareness)		

Responsible Manager: *T. Dilotsoilhe*

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Priority 7: Local Economic Development (LED)

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga- Sego ny ana	Gamag ara	DMA	2010/11	2011/12	2012/13
PLED2010 /11:1	Review of the LED Strategy	Updated management framework for LED in the district					Review: R50,000		
PLED2010 /11:2	John Taolo Gaetsewe Dipudi Enterprises – Land Acquisition (Moshaweng, Ga- Segonyana,	Economic growth and job creation	✓				R20 ,000,000 Not Funded		
PLED2010 /11:3	Livestock Improvement and Communal Land Infrastructure Development Moshaweng: Maphinick, Saamsokol and Rusfontein (Wyk 11)	Livestock industry – economic growth	✓				R 6,000,000 Not Funded		
PLED2010 /11:4	Moshaweng Integrated Energy Centres (Laxey and Dithakong)	Job creation	✓				R1, 500 000 Not Funded		
PLED2010 /11:5	John Taolo Gaetsewe Vegetable Production Moshaweng: Manyeding Cultivation Ga-Segonyana -	Promote job creation and economic Growth	✓				R 26,000,000 (Partially Funded by Kumba – R3,2mil		

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PLED2010 /11:6	Devils Claw in John Taolo Gaetsewe Moshaweng: Glenred	Promote job creation and economic Growth	✓	✓	✓	✓	R 5,000,000 Funded (Department of Environmental Affairs)		
PLED2010 /11:7	Integrated Flagship Poultry and abattoir Projects Moshaweng: Kortnight, Gasuurdeg, Legobate, Cardinton, Manyeding Ga-Segonyana: Maruping, Batlharos, Bankhara-Bodulong	Promote job creation and economic Growth	✓				R4, 300,000 Partially Funded by Assmang R300 000		
PLED2010 /11:8	Rekopane Ostrich Project (Ellendale): Moshaweng	Economic growth and job creation	✓				R 500,000 (Not funded)		
PLED2010 /11:9	Game Farming Development Plan: Billy Duvenhage, Thwane, Khuis and Heuningvlei	Promote the tourism potential of the district		✓			R 5,400,000 Not Funded		
PLED2010 /11:10	Moffat Mission Improvement	Promote the tourism potential of the district		✓			R 2,000,000 (Phase 3 funding required)		
PLED2010 /11:11	JG Gaetsewe Arts and Cultural Festival	Promote the tourism potential of the district	✓	✓	✓	✓	R3 000 000 Not funded		
PLED2010 /11:12	Kiangkop Tourism Development and Bothithong Cultural Village (Moshaweng: Kiangkop and Bothithong)	Tourism development in the Moshaweng LM	✓				R 5,000,000 (R793 000 funded by Moshaweng)		

Responsible Manager: *T. Dilotsotlhe*

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011 /12	2012/13
PLED2010 /11:13	Upgrade Tourism Information Centers (Kuruman and Van Zylsrus)	Development of the Tourism Sector in the JTG District		✓			R 500,000 Partially funded- JTG R100 000		
PLED2010 /11:14	District Waste Recycling Capacity	Job creation and environmental protection				✓	R 2,000,000		
PLED 2010 /11:15	Business Processing and Outsourcing Centre	Job creation		✓			R5 000 000 Partially funded by Kumba – R2726 000		
PLED2010 /11:16	Feasibility Studies: Cattle Farming, Livestock Abattoir and Meat Processing, Olive Harvesting, Tourism Development in Heuningvlei The Eye Water Bottling	Establish Potential of Livestock production and Tourism development(Heuningvlei)	✓	✓	✓	✓	R2 000 000 Not funded		

Responsible Manager: *T. Dilotsothe*

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Priority 8: Land Development

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PLED2010/11:17	Infrastructure Development on Commonage Farms and Land Care Moshaweng: Thwane, Skool Plaas, Surprise, London, , Chakwana, Gayelong, Bowden Ga-Segonyana: Kono Gamagara: Olifantshoek Commonage,	Promote Livestock improvement and job creation	✓	✓	✓	✓	R15 000 000 (R21 000 - for Longdon by Moshaweng) (R250 000 –for O’hoek commonages by Gamagara		

Responsible Manager: T. Dilotsotlhe / G. van der Wesethuizen

Priority 9: Financial Viability & Management

Project Number	Project Description	Project Outcome	Funding		
			2010/11	2011/12	2012/13
PFVM2010/11:1	Compilation of a Revenue enhancement Strategy	Promote revenue management in the municipalities of the district	To be funded from the operating budget of the Budget and Treasury Office; FMG (Municipal Turnaround Strategy)		

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PFVM2010/11:2	Debt collection and credit control policy reviewed	Improve financial compliance and good management	To be funded from the operating budget of the Budget and Treasury Office; FMG (Municipal Turnaround Strategy)		
PFVM2010/11:3	Compilation of an Action Plan to address cash flow problems	Financial Viability	To be funded from the operating budget of the Budget and Treasury Office;		

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Project Number	Project Description	Project Outcome	Funding		
			2010/11	2011/12	2012/13
	of the Council		FMG (Municipal Turnaround Strategy)		
PFVM2010/11:4	Establish a Supplier Data-base	Improve the credibility and compliance of the SCM system	To be funded from the operating budget of the Budget and Treasury Office; FMG (Municipal Turnaround Strategy)		

Responsible Manager: *S. French-Sulliman*

Priority 10: Institutional Transformation and Organisational Development

Project Number	Project Description	Project Outcome	Funding		
			2010/11	2011/12	2012/13
PITOD2010/11:1	Review of HR Policies	Updated, credible HR management framework	To be funded from the HR and Corporate Service's Operating budget and the MSIG)		
PITOD2010/11:2	Review of the Workplace Skills Plan (WPSP)	Credible training and capacity improvement management framework	To be funded from the HR and Corporate Service's Operating budget and the MSIG)		
PITOD2010/11:3	Development of an Institutional Plan	Framework for institutional and organisational development	To be funded from the HR and Corporate Service's Operating budget and the MSIG)		
PITOD2010/11:4	Review of the Employment Equity Plan (EQP)	Framework for achieving government's employment equity targets	To be funded from the HR and Corporate Service's Operating budget and the MSIG)		
PITOD2010/11:5	Review and promulgation of by-laws	Updated, authorised instruments for enforcement of Council	To be funded from the HR and Corporate Service's Operating budget and the MSIG)		

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Project Number	Project Description	Project Outcome	Funding		
			2010/11	2011/12	2012/13
		authority			
PITOD2010/11:6	Review of the PMS Policy	Updated management framework for institutional and individual monitoring and evaluation	To be funded from the HR and Corporate Service's Operating budget and the MSIG)		
PITOD2010/11:7	Review of the organisational structure	Organisational structure that enables the implementation of the IDP within the context of the budget	To be funded from the HR and Corporate Service's Operating budget and the MSIG)		
Responsible Manager: <i>S. Sebusho</i>					

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Priority 11: Good Governance & Public Participation

Project Number	Project Description	Project Outcome	Funding		
			2010/11	2011/12	2012/13
PGGPP2010/11:1	Integrated IT Systems (The district's role will be co-ordination)	Integrated district-wide communication and information systems	To be funded from the operating budget: HR and Corporate Services		
	Annual review of the risk assessment document	Credible risk assessment framework for the district	To be funded from the operating budget: Risk Management Unit		
	Fraud and corruption awareness campaigns	Fraud and corruption awareness	To be funded from the operating budget: Risk Management Unit		
	Development of an ethics framework	Integrated ethics framework for the municipality	To be funded from the operating budget: Risk Management Unit		

Responsible Manager: *Acting Municipal Manager: S. French-Sulliman*

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OTHER

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Mosha weng	Ga-Segony ana	Gamag ara	DMA	2010/11	2011/12	2012/13
PA2010/1 1: 1	Completion of wall – cemetery (Dibeng)	Fencing of cemetery			✓		R250,000		
PA2010/1 1: 2	Upgrading of soccer stadium	Improvement in sporting facilities			✓		R3,5 million		
PA2010/1 1: 3	Building of wall – cemetery - Dingleton	Fencing of cemetery			✓		R350,000		
PA2010/1 1: 4	Upgrading of community halls	Improving community facilities			✓		R500,000		
PA2010/1 1: 5	Upgrading of the MPCC	Improving community facilities			✓		R500,000		

The above-mentioned projects do not represent initiatives in terms of the JT Gaetsewe DM's core functions, but are part of the IDP capital projects of local

Section F:

INTEGRATION

5.1 BACKGROUND

During this phase the Municipality made sure that the project proposals are in line with the strategies and objectives and correlate with the initial needs and issues of the communities as identified during the analysis phase. It also dealt with various integrated programmes namely:

Table 45: Integrated Programmes

The Water Services Development Plan	Integrated Poverty Reduction and Gender Equity Programme
The 5-year Financial Plan	Integrated Environmental Management Programme
The 5-year Capital Investment Programme	Integrated Local Economic Development Programme
Integrated Monitoring and Performance Management System	Integrated Institutional Programme
Integrated Spatial Development Framework	Integrated HIV/AIDS Programme
Integrated Waste Management Plan	Disaster Management Plan
Integrated Transport Plan	

4.2 SECTOR PLANS: WATER SERVICES DEVELOPMENT PLANS

In terms of the Water Services Act (Act 108 of 1997) all Municipalities need to prepare a Water Services Development Plan (WSDP). It is no different in the case of the JT Gaetsewe District Municipality. The Municipality took up this responsibility and with the assistance of the Dept. of Water Affairs started to compile its WSDP in January 2002. The drafting of the WSDP in the JT Gaetsewe DM ended up being a joint effort between the District Municipality, Sedibeng Water Board, Kwezi V3 Engineering Consultants and the local municipalities, with the District

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taking the lead. The District Municipality ensured that the WSDP process aligned with the IDP process. This ensured that all the issues, objectives and projects, developed during the IDP process, formed part of the WSDP. It also resulted in the WSDP process providing much needed input in the IDP process and *vice versa*. None of these plans were therefore developed in isolation from each other.

The WSDP is completed and is available at the JT Gaetsewe District Municipality. However, it is due for a review.

Contact Person: Mr. J. Roelofse

5.3 JT GAETSEWE DISTRICT MUNICIPALITY 5 YEARS FINANCIAL PLAN

5.3.1 FINANCIAL MANAGEMENT

Financial Management are ruled by the Financial By-laws (Provincial Gazette Extraordinary 30 January 2002 No 667) the Credit Control By-laws and Additional Policies on Investments, Council vehicles, salary deductions, library funds, creditors policy, and cash receipts policy.

5.3.2 FINANCIAL STRATEGY

5.3.2.1 Budget: Capital

The Capital and operation budgets for the ensuing financial year and the capital programme for the following two financial years shall be drawn up in the form prescribed and within the levels determined by the Mayoral Committee with the considerations of the maximum expenditure levels determined by the Minister of Finance. All proposals received from whatever source shall

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be collated by the Municipal Manager and submitted to the relevant Heads of Departments, who shall assess, evaluate and prioritize all proposals at the following basis

- a. Targets in the IDP
- b. Providing in the basic needs of the community
- c. Promoting social and economic development within the area of jurisdiction
- d. Financial sustainability
- e. Technical feasibility
- f. Total cost, impact of debt receiving and other effects or future operating budgets and
- g. Planning required and duration of the project.

5.3.2.2 Budgets Operating

Every Head of a Department shall annually in respect of the activities of the Department prepare a Draft Revised Operating Budget for the current financial year and a Draft Operating Budget for the ensuing financial year in consultation with the assistance of the CFO.

5.3.2.3 The draft departmental operating budgets shall be compiled within the levels set and shall be

- a. Collated and consolidated by the CFO
- b. Given overall consideration by the Mayoral Committee at a special meeting during April, supported by a report there on by the CFO.
- c. (i) be discussed informally during the last week of April by Heads of Departments, Chairpersons of the responsible Standing Committees and Post folia Councillors.
(ii) be open for inspection by the local community through organised civic bodies and civic meetings in accordance with Councils schedule or programme of meetings
- d. Considered by the Mayoral Committee during May supported by a report thereon by the CFO. The CFO shall incorporate any reasonable comments or problems identified and suggested by Heads of Departments in the report and

- e. Considered by Council at a special meeting held during May. At such meeting, Council shall not increase expenditure or reduce income that has not been considered and reported on by the Mayoral Committee.

5.3.2.4 Heads of Department will have the opportunity to present their departmental budgets for the ensuing year to the Mayoral Committee meeting in January

Planning and Budget Process

In line with the requirements of the MFMA, the planning and budget process are tabled before Council at least 9 months before the end of the financial year. This process is then closely followed to complete the IDP and budget process. Both processes are closely aligned. More information is available in the Planning and Budget Process Plan.

5.3.3 FEES, TARIFFS AND RATES

Heads of Departments must annually review all fees, service charges and other charges to be included in the operating budget in accordance to Council's tariff policy in such a way that:

- a) users and consumers are treated fairly, equitably and without bias in application of tariffs;
- b) the amount of a user pay for services is in proportion to the use of that service;
- c) tariffs reflect the cost of the service;
- d) tariffs are set at levels that secure the financial sustainability of the service.
- e) It encourages and promotes the efficient use of scarce resources.

The result of this revision shall be reported to the Mayoral Committee, even if no changes are proposed. The Head of a Department shall indicate the reasons for tariffs not recovering the respective costs.

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The Mayoral Committee shall make no decision concerning fees, tariffs or other changes without first considering a report of the Head of the Department concerned incorporating the views of the CFO.

The Municipal Treasure must calculate property rates and levies to balance the budget and to ensure the credit worthiness of the Municipality is maintained by provide for;

- a. Bad Debts
- b. Working capital
- c. Debt servicing Costs; and
- d. Provisions and reserves.

The CFO shall maintain the credit control and debt collection policy of the Municipality, including;

- a. Credit control procedures
- b. Debt collection procedures
- c. Provision of indigent debtors consistent with its rates and tariff policies and national guidelines
- d. For levies
- e. Arrangements for payment of debt;
- f. Matters relating to unauthorized consumption of services, theft and damages.

5. 3.4 Operating expenditure

No saving on an amount budgeted for a specific purpose may be applied to meet expenditure for another purpose, whether budgeted for or not, without the approval of the Mayoral Committee.

Should a Head of a Department have reason to believe that any budgetary provision is or will be insufficient, or that estimated income is unlikely to be received, a report shall forth with be submitted to the Mayoral Committee.

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5.3.5 RECOVERY OF LOSES

Any loss suffered by the Municipality due to any fraudulent or corrupt act or an act of bribery shall immediately be reported to the South African Police Services and to the Auditor-General by the Municipal Manager.

The circumstances which describe various losses of damage in legislation be constrained in section 10 G (2)(F) of the Local Government Transition Act as inserted by the Second Amendment Act 1996 (Act 209 of 1996) All employers shall immediately advise the Municipal Manager should they become aware of occurrences.

Contact Person: S French-Sulliman

5.4. CAPITAL INVESTMENT PROGRAMME

In developing the 5-year Capital Investment Programme, it was interesting to note that most of the investment is needed in infrastructure related projects, i.e. electricity, roads, water and sanitation. This is reflected in the backlog in terms of services mainly in Moshaweng and Ga-Segonyana.

Water and Sanitation

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DM A	2010/11	2011/12	2012/13
PWS2010/11: 1	Expansion of water infrastructure in Moshaweng	Bulk water to Bothitong, Camden and Glenred	✓				MIG: R2,5 million; ACIP: R2,25 million	R2,45 million; ACIP: R2,25 million	--
PWS2010/11: 2	Kuruman pipeline and reservoir	Water quality and sustainable access to communities		✓			R8,66 million (Mine); R2,5 million (business)	Funding requirements not yet determined	--

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Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DM A	2010/11	2011/12	2012/13
		to water					plan to be submitted to MIG)		
PWS2010/11: 3	Addressing outstanding backlogs: Gamagara	Assist Gamagara LM to submit business plan to MIG to alleviate current backlogs			✓		Funded through operating budget	--	--
PWS2010/11:4	Bulk Water Supply Project, Hotazel	Water supply security: Hotazel				✓	R 2million (Council will contribute)	--	--
PWS2010/11:5	VanZylsrus: Bulk Water Supply / source development	Water infrastructure upgrading and supply					R 2million	--	--
PWS2010/11:6	Construction of Waste Water Treatment Works and the main sanitation line at VanZylsrus	Upgrading of waste water treatment capacity				✓	R2million (MIG)	R5million (MIG)	--
PWS2010/11:7	Upgrade of sewerage pipeline at Hotazel	Improve sewerage infrastructure				✓	R 1million (BHP Billiton)	--	--
PWS:2010/11:8	Moshaweng: Contribution to basic sanitation	Improve access to basic sanitation	✓				R2 million (MIG)		
PWS:2010/11:9	Gamagara: Contribute to upgrading of WWTW for Kathu, Olifantshoek and Deben	Upgrade sanitation infrastructure			✓		R 2million (MIG)	--	--

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Roads and Transport

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PRT2010/11: 1	Repair and maintenance of gravel roads: 5kms	Maintenance of gravel roads				✓	R1,7 million (MIG)	R1,7 million (MIG)	R1,7 million (MIG)
PRT2010/11: 2	Variety of projects: 2010/11 allocations: 1. MR886: Hotazel to VanZylsrus (R20 million total requirement) 2. Vegetation control in road reserves 3. School refurbishment	Upgrading, repair and maintenance of roads in the JT Gaetsewe district	✓	✓	✓	✓	R7,5 million (current) + R15 million allocated via MIG for 2010/11	Roads Agency function lapsed	Roads Agency function lapsed
PRT2010/11: 3	Construction of public transport facilities	Improve access to public transport facilities (2x facilities)					R2 million (Rural Transport grant)	Roads Agency function lapsed	Roads Agency function lapsed
PRT2010/11: 4	Maintenance of roads in the DMA	Maintaining roads in the DMA				✓	10kms of roads in DMA (Operating budget make provision for R 3 million for blading of roads and R400,000 million for minor roads maintenance)	Roads Agency function lapsed	Roads Agency function lapsed

Housing

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PH2010/11:1	Housing Project: DMA (100 houses)	Provide housing to communities				✓	R5,465 million		
PH2010/11: 2	Completion of Housing Demand Database and	Guidelines for housing planning in the					Operating budget		

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Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
	Housing Sector Plan	district							

Disaster Management

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PDM2010/11: 1	Providing fire equipment to the local authorities in the area	Improving disaster management capacity	✓	✓	✓	✓	R350,000 (Fire equipment grant)	R371,000 (Fire equipment grant)	R371,000 (Fire equipment grant)
PDM2010/11: 2	Projects from Municipal Turnaround Strategy	<input type="checkbox"/> Establishment of Disaster Management Co-ordinating Forums at local municipalities <input type="checkbox"/> Establishment of inter-departmental DM committees at LMs <input type="checkbox"/> Establishment of a Disaster Management Advisory Forum <input type="checkbox"/> Compilation of DM Plans and Frameworks <input type="checkbox"/> Development of an integrated DM Policy	✓	✓	✓	✓	Co-ordinating role of the DM to be funded through the operating budget: The NEAR System grant (R1,433 million); Disaster Management (R1,785 million)		

HIV and Aids

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PHIVAids2010/11:1	Strengthened and sustained partnership against HIV/AIDS	Co-ordination and collaboration in the fight against HIV/Aids in the	✓	✓	✓	✓	R20,000 (Operating budget: Health and		

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Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
		district					occupation awareness)		
PHIVAids2010/11:2	Linking Poverty and HIV/AIDS	Co-ordination and collaboration in the fight against HIV/Aids in the district	✓	✓	✓	✓	R50,000 (Operating budget: Health and occupation awareness)		
PHIVAids2010/11:3	Mainstreaming of HIV/Aids in all projects implemented by the DM	Co-ordination and collaboration in the fight against HIV/Aids in the district	✓	✓	✓	✓	R10,000 (Operating budget: Health and occupation awareness)		

Local Economic Development

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PLED2010 /11:1	Review of the LED Strategy	Updated management framework for LED in the district					LED Strategy adopted in Nov. 2009	Review: R50,000	
PLED2010 /11:2	John Taolo Gaetsewe Dipudi Enterprises (Moshaweng: Bendel(4), Goodhope(3), Kganung(9), Windgate(Ga-Segonyana), & Metswetsaneng(9))	Economic growth and job creation	✓				R 5,000,000 Funded Also funded by Kumba – R4,3 mil		
PLED2010 /11:3	Livestock Improvement and Land Care Project (Moshaweng: Maketlele(9), Mathanthanyaneng(11), Kganung(9), Ba-Gaphetlo, Laxey(1) and Sloujah(1))	Livestock industry – economic growth	✓				R 1,080,000 (funded by Moshaweng LM)		
PLED2010 /11:4	Moshaweng Integrated Energy Centre (Moshaweng: Laxey)	Job creation	✓				R 393,700 (funded by Moshaweng LM)		
PLED2010 /11:5	John Taolo Gaetsewe Cultivation project in Manyeding (Ga-Segonyana: Manyeding)	Promote job creation and economic growth		✓			R 26,000,000 (Partially Funded)Also funded by Kumba – R3,2mil		

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Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PLED2010 /11:6	Devils Claw in John Taolo Gaetsewe	R 5,000,000	✓	✓	✓	✓	R 5,000,000 Funded (Department of Environmental Affairs)		
PLED2010 /11:7	Integrated Flagship Poultry and abattoir Project	Ga-Segonyana: Kortnight, Gasuurdeg, Legobate		✓			R 1,200,000 Partially Funded 2 mines have already committed		
PLED2010 /11:8	Rekopane Ostrich Project (Ellendale): Moshaweng	Economic growth and job creation	✓				R 500,000 (Partially funded)		
PLED2010 /11:9	Upgrading of the Billy Duvenhage Game Park	Promote the tourism potential of the district		✓			R 5,400,000 (partially funded)		
PLED2010 /11:10	Moffat Mission Improvement (Mission House)	Promote the tourism potential of the district		✓			R 2,000,000 (funded by the Ga-Segonyana LM)		
PLED2010 /11:11	JG Gaetsewe Arts and Cultural Festival	Promote the tourism potential of the district	✓	✓	✓	✓	R 100,000 (funded: JT Gaetsewe, own funds)		
PLED2010 /11:12	Kiangkop Tourism Development and Bothithong Cultural Village (Moshaweng: Kiangkop and Bothithong)	Tourism development in the Moshaweng LM	✓				R 5,000,000 (funded by the Moshaweng LM)		
PLED2010 /11:13	Tourism Information Center in Gamagara LM	Access to information about the Ga-Segonyana LM area		✓			R 500,000 (funded by the Ga-Segonyana LM)		
PLED2010 /11:14	District Waste Recycling Capacity	Job creation and environmental protection					R 2,000,000 (funded)		

Land Development

Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13

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Project Number	Project Description	Project Outcome	Local Municipality				Funding		
			Moshaweng	Ga-Segonyana	Gamagara	DMA	2010/11	2011/12	2012/13
PLD2 010/11: 1	Facilitate utilization of the Farm Skoolplaas as a LRAD Project	Promotion of a feasible LRAD project					R 120,000 (partially funded)		
PLD2 010/11: 2	Surprise Commonage Project	Promotion of a feasible commonage project					R 1,000,000 (funded)		

Contact Details: S French-Sulliman / J Roelofse

5.5. INTEGRATED MONITORING AND PERFORMANCE MANAGEMENT SYSTEM (PMS)

The District Municipality is having a Performance Management System at all levels. All the necessary activities, which include setting of annual targets, budgeting and reporting, are taking place for the past 3 years and will continue for the years to come in compliance with respective legislation and circulars from National Treasury. The Service Delivery Budget Implementation Plans (SDBIP's) as prescribed by the MFMA are also done and reviewed. Section 57 contracts are in place and annual agreements between the Municipal Manager and the Section 57 employees are signed with accompanied assessment by the legislated assessment panels.

Since 2007 each individual's performance is also measured.

Contact Person: Mr. B. Segoje

5.6 SPATIAL DEVELOPMENT FRAMEWORK

A Spatial Development Framework for the District was adopted in October 2007.

The Spatial Development Framework (hereafter only referred to as SDF) is a strategic document, which addresses short-term capital investments that are closely linked to projects within the Municipality's budget. Due to the fact that the SDF is a part of the IDP process, yearly revision is necessary to allow the document to be dynamic and adhere to current trends and development possibilities. The SDF contains basic principles pertaining to long term spatial development, as well as possible strategies and policies on how to achieve this desired spatial form.

The SDF provides a general direction to guide decision-making and action over a multi-year period aiming at the creation of integrated and sustainable cities, towns and residential areas. The SDF is a strategic framework for the formulation of an appropriate land use directive system that also combines with the land use management system (Scheme regulations). This is necessary in order to:

- ☒ Inform the decisions of development tribunals, housing departments and relevant development communities, as well as investors and developers.
- ☒ Create a framework of investment confidence that facilitates both public and private sector investment.

A spatial development framework is not a one dimensional color-only Figure or plan. It is an intention to arrange development activities and the built environment in such a manner that it can accommodate ideas and desires of people without compromising the natural environment and the way services are delivered. If not done properly, the system will be very costly, inefficient and can even collapse. It is a fine balance that must be attained at all times. Too much emphasis on one element can harm the total system.

Each Local Municipality took responsibility for its own SDF. The District Municipality also developed a SDF for its District Management Area, with special reference to Vanzylsrus. From a district perspective in terms of spatial development, Moshaweng Local Municipality is a focal point due to it being a priority area in the ISRDP programme. More information on Moshaweng's spatial framework is available in its IDP.

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To give more effect to the SDF all the Local Municipalities, except Moshaweng, also completed LUMS (Land Use Management Systems) which is being implemented for the past 3 years.

The SDF's are available at each Municipality. The DMA SDF, together with the SDF of the District is available at the Municipality.

5.6.1 National Spatial Development Perspective

The Municipality interpret the National Spatial Development Perspective as follows:

NATIONAL SPATIAL DEVELOPMENT VISION

Government's National Spatial Development vision can be described as follows:

"South Africa will become a nation in which investment in infrastructure and development programmes support government's growth and development objectives"

- ☒ By fostering development on the basis of local potential;
- ☒ By focusing economic growth and employment creation in areas where this is most effective and sustainable;
- ☒ By supporting restructuring where feasible to ensure greater competitiveness;
- ☒ By ensuring that development institutions are able to provide basic needs throughout the county.

NORMATIVE PRINCIPLES

The NSDP proposes the following normative principles to be used as a guide by all spheres of government when making decisions on infrastructure investment and development spending:

- a) Government spending on fixed investment, beyond constitutional obligations to provide basic services to all citizens, should be focused on localities of economic growth and/or potential for sustainable economic development in order to attract private sector investment, stimulate sustainable economic activities and/or create

long-term employment opportunities. In these areas government's objective of both promoting economic growth and alleviating poverty will best be achieved.

- b) In localities where there are both high levels of poverty and development potential, this could include fixed capital investment beyond basic services to exploit the potential of those localities.

In localities with low development potential, government spending beyond basic services should focus social investment, such as human resource development, labour market intelligence and social transfers, so as to give people in these areas better information and opportunities. This will enable people to become more mobile and migrate, if they choose to, to localities that are more likely to provide sustainable employment or other economic opportunities. The further concentration of people in need in areas of low potential should therefore not be encouraged.

DEVELOPMENT POTENTIAL

NSDP Categories of Development Potential

Categories of development potential proposed by the NSDP are:

- a) Innovation and experimentation;
- b) Production – high value, differentiated goods (not strongly dependent on labour costs);
- c) Production – labour intensive, mass-produced goods (more dependent on labour costs and/or natural resource exploitation);
- d) Public services and administration;
- e) Retail and services;
- f) Tourism.

Based on the above development potential towns are classified as having a High Combined Development Potential, Above Average Combined Development Potential, Below Average Combined Development Potential and Limited Combined Development Potential.

COMBINED DEVELOPMENT NEEDS

The NCPGDS (2006) categorizes the Northern Cape towns' in terms of development need. The developmental needs of the Northern Cape towns' are based on the following indicators:

- ☒ Number of disabled people per locality;
- ☒ The percentage of people without schooling or with limited schooling per locality;
- ☒ The percentage of people who are unemployed;
- ☒ Number of households residing in informal dwellings (whether in a backyard or on a surveyed and serviced or un-surveyed and un-serviced site);
- ☒ Number of people without access to adequate sanitation (current access in terms of an unventilated pit latrine, bucket or none);
- ☒ Number of people without access to water within 200m from their stand;
- ☒ Number of people with an income below R 3,500.

COMBINED DEVELOPMENT POTENTIAL AND DEVELOPMENT NEED

The NCPGDS (2006) rates the towns in terms of its respective Combined Development Potential and Development Needs. Towns are thus allocated a High Rating, Above Average Rating, Below Average Rating and Low Rating.

Based on the above development potential and development needs the following areas have been identified within the JT Gaetsewe District Area:

- I. Innovation and experimentation areas;
- II. Areas of high value differentiated goods;
- III. Areas of labour intensive mass produced goods;
- IV. Areas for public services and administration;
- V. Areas for retail and private services;
- VI. Areas for tourism potential.

More information regarding the implementation of the NSDP is available from the SDF document of JT Gaetsewe DM.

Contact Person: G. van der Westhuizen

5.7 INTEGRATED POVERTY REDUCTION AND GENDER EQUITY PROGRAMME

The District Municipality accepts all National and Provincial policies and will continue implementing it.

As indicated under point 4 - *5 year capital investment programme*, most of the investment is needed in, and will probably go to infrastructure related projects, directly influencing poverty alleviation. One of the main objectives of the ISRDP is to impact positively on poverty alleviation in the JT Gaetsewe area adding another dimension to this issue in our area. The focus on poverty alleviation and reaching its objectives as determined during the IDP process will therefore be of utmost importance to the District Municipality.

Gender equity is not only part of the transformation of this Municipality but also very critical to eradicate the imbalances of the past. This Municipality will not only continue to ensure gender equity in its own organisation but when it is responsible for the implementation of projects gender equity will be a priority.

Policies pertaining to these two issues are applicable in all tender procedures of the Municipality.

Contact Person: Tumi Mogapi

5.8 INTEGRATED ENVIRONMENTAL MANAGEMENT PROGRAMME

This Programme was developed for all four Municipalities in the JT Gaetsewe Area. It was done with assistance from service providers and was funded by the Finnish Environmental Institute through the North West (NW) Eco Fund. The Programme is complete.

Contact Person: PIMS Center

5.9 INTEGRATED LED PROGRAMME

The District Municipality recently completed a LED Regeneration Study. This study is currently used to guide LED related actions of the District Municipality. This study is available at the District Municipality's Offices. This should however be interpreted with the DGDS of the Municipality as explained under point 7 of Section A.

Contact Person: Mrs. T. Dilotsothe

5.10 INTEGRATED INSTITUTIONAL PROGRAMME

The successful implementation of this IDP depends on the institutional capacity of the Municipality. After demarcation the Municipality embarked on an institutional programme ensuring that the Municipality will be able to handle the future challenges and continues to serve the communities of the JT Gaetsewe Area.

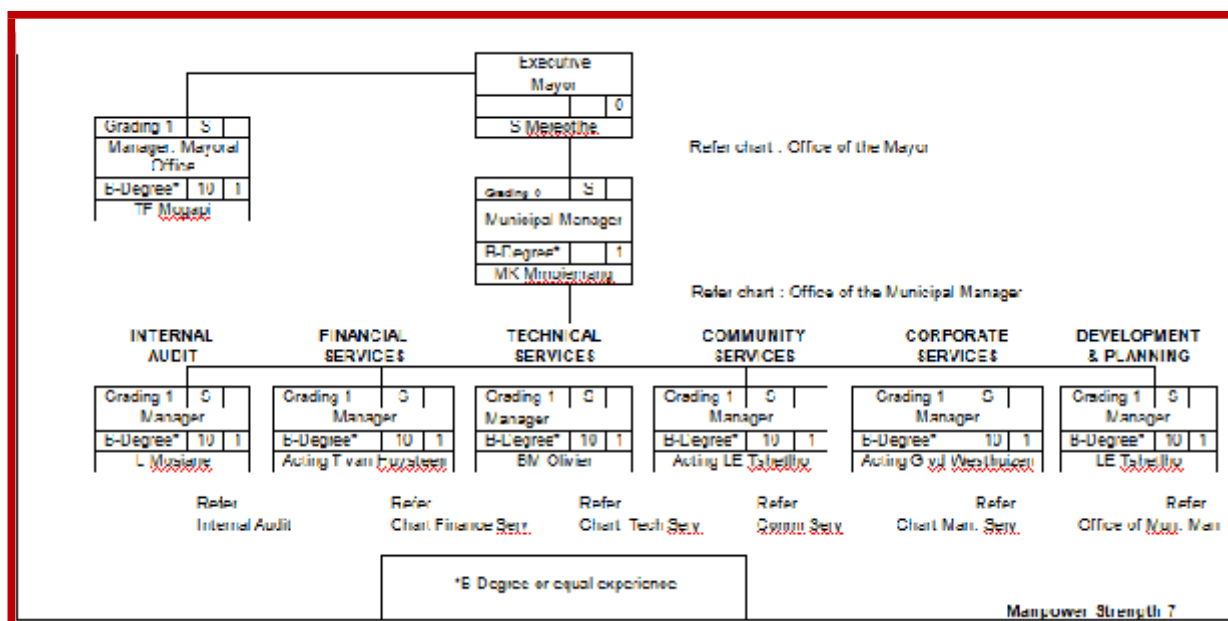
This programme mainly consists out of two pillars, human resource capacity and physical infrastructure.

5.10.1 HUMAN RESOURCES

The Municipality recently finished an Organisational Study. This study recommends crucial organisational changes in order to ensure compliance with the functions of the Municipality as well as implementation of the IDP and the 5 KPA's set for local government. However, some vacancies do exist in the organogram, of which Council has prioritised for filling during 08/09. These positions will contribute to the implementation of this IDP.

On the 8th of November 2004 Council adopted a organogram for the JT Gaetsewe DM as part of the restructuring of the Municipality. As part of the restructuring process another Department namely the internal Audit Department were established, which brings the number of Departments up to six (6) Departments (see below). A detailed organogram is available at the Municipality

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Employment Equity Plan

The Municipality realised that transformation of the Municipality is urgently required to ensure effective service delivery. Central to transformation is employment equity. Council approved the Employment Equity Plan for the Municipality, which indicated restructuring being a priority for the Municipality, especially within management.

A revised Employment Equity Plan was submitted during 2007 which adopted by Council and submitted to the Dept. of Labour at the same time. This plan is currently being implemented and available at the Municipality.

5.10.2 PHYSICAL INFRASTRUCTURE

Due to new staff and office-based councillors, the Municipality didn't have sufficient office space. It was decided that renovations to the existing office buildings, (the Main office building and Roads Department) would resolve the problem. This was completed in April 2007 and currently occupancy of these offices is taking place.

John Taolo Gaetsewe District Municipality Reviewed IDP, 2010/11

Office equipment is bought out of each Departments budget as and when needed, and the Municipality has well serviced and maintained pool vehicles available.

5.10.3 CAPACITY BUILDING AND SKILLS DEVELOPEMNT PLAN

Part of the Institutional Programme is capacity building amongst staff members and officials. It is acknowledge that due to the dynamic environment of local government new challenges are almost on a daily basis posed to the officials and councillors of this Municipality. In the annual budget provision is made for capacity building and training to cater for this need. A Skill Development Plan is annually updated and implemented to ensure effective capacity building. A newly appointed Skills Development Facilitator will be responsible for Skills Development within the District Municipality as well as a Skills Development Programme / Plan for the whole of JT Gaetsewe District. The WSP is available at the Municipality.

5.10.4 INSTITUTIONAL CAPACITY VS. THE IDP

Due to the before mentioned effective institutional programme this Municipality will be able to implement this round of IDP. Limited capacity does exist in certain fields; however it is not in the core activities of this Municipality, making outsourcing not problematic. This Municipality does have the capacity to manage outsourcing as and when needed, ensuring that the ownership of these activities remain with the Municipality.

Contact Person: S Sebusho

5.11 INTEGRATED HIV/AIDS PROGRAMME

Completed and amended according to the new projects. For more information JT Gaetsewe District Municipality could be contacted.

Contact Person: Me. F. Kgopodithate

5.12 DISASTER MANAGEMENT PLAN

Completed and available at the Municipality.

5.13 INTEGRATED WASTE MANAGEMENT PLAN

This Programme is completed. It was done for all four Municipalities in the JT Gaetsewe Area. All plans are available at the District Municipality and/or Local Municipalities.

Contact Person: Me. F. Kgopodithate

5.14 TRANSPORT PLAN

This Programme is completed and is available at the District Municipality.

Contact Person: J. Roelofse